

WEBVTT

NOTE duration:"00:46:58.3250000"

NOTE language:en-us

NOTE Confidence: 0.8869622

00:00:00.000 --> 00:00:02.940 Available online and looking

NOTE Confidence: 0.8869622

00:00:02.940 --> 00:00:05.880 forward to today's discussion.

NOTE Confidence: 0.8869622

00:00:05.880 --> 00:00:08.118 Today I've I've taken the opportunity

NOTE Confidence: 0.8869622

00:00:08.118 --> 00:00:11.338 to to offer up grand rounds on my own.

NOTE Confidence: 0.8869622

00:00:11.340 --> 00:00:13.965 That is, you know, typically would be

NOTE Confidence: 0.8869622

00:00:13.965 --> 00:00:16.685 customary for me to give a state of

NOTE Confidence: 0.8869622

00:00:16.685 --> 00:00:18.980 the Cancer Center talk in September,

NOTE Confidence: 0.8869622

00:00:18.980 --> 00:00:20.800 but with my my departure,

NOTE Confidence: 0.8869622

00:00:20.800 --> 00:00:23.397 my time is can send director and

NOTE Confidence: 0.8869622

00:00:23.397 --> 00:00:26.256 physician in Chief coming to a close soon.

NOTE Confidence: 0.8869622

00:00:26.260 --> 00:00:28.492 I wanted to take this opportunity

NOTE Confidence: 0.8869622

00:00:28.492 --> 00:00:31.409 to review with all of you where we

NOTE Confidence: 0.8869622

00:00:31.409 --> 00:00:33.969 stand across the broad range of our

NOTE Confidence: 0.8869622

00:00:33.969 --> 00:00:36.299 endeavors in the cancer enterprise.

NOTE Confidence: 0.8869622

00:00:36.300 --> 00:00:39.378 Including our missions in clinical care,

NOTE Confidence: 0.8869622

00:00:39.380 --> 00:00:40.841 research, education, outreach.

NOTE Confidence: 0.8869622

00:00:40.841 --> 00:00:44.731 We have one thing I think we should

NOTE Confidence: 0.8869622

00:00:44.731 --> 00:00:47.899 never lose sight of and I hope you're

NOTE Confidence: 0.8869622

00:00:47.899 --> 00:00:50.804 all aware is that today we stand as

NOTE Confidence: 0.8869622

00:00:50.804 --> 00:00:53.378 one of the elite cancer centers and

NOTE Confidence: 0.8869622

00:00:53.378 --> 00:00:55.670 cancer hospitals in the United States,

NOTE Confidence: 0.8869622

00:00:55.670 --> 00:00:57.198 if not the world.

NOTE Confidence: 0.8869622

00:00:57.198 --> 00:00:59.490 Our success in clinical care research,

NOTE Confidence: 0.8869622

00:00:59.490 --> 00:01:00.756 discovery, innovation, education,

NOTE Confidence: 0.8869622

00:01:00.756 --> 00:01:02.866 outreach is renowned and our

NOTE Confidence: 0.8869622

00:01:02.866 --> 00:01:04.330 programs are expanding.

NOTE Confidence: 0.8869622

00:01:04.330 --> 00:01:06.060 With an ever greater rate,

NOTE Confidence: 0.8869622

00:01:06.060 --> 00:01:09.180 reach across an enlarging community.

NOTE Confidence: 0.8869622

00:01:09.180 --> 00:01:11.476 You know, in the next 40 minutes,

NOTE Confidence: 0.8869622

00:01:11.480 --> 00:01:13.436 I'd like to cover a lot,  
NOTE Confidence: 0.8869622

00:01:13.440 --> 00:01:14.908 but to be candid,  
NOTE Confidence: 0.8869622

00:01:14.908 --> 00:01:17.110 time prohibits me from covering all  
NOTE Confidence: 0.8869622

00:01:17.181 --> 00:01:19.890 the initiatives that have we've done in  
NOTE Confidence: 0.8869622

00:01:19.890 --> 00:01:23.000 the past several years and were ongoing now.  
NOTE Confidence: 0.8869622

00:01:23.000 --> 00:01:23.800 And frankly,  
NOTE Confidence: 0.8869622

00:01:23.800 --> 00:01:25.400 at the same time,  
NOTE Confidence: 0.8869622

00:01:25.400 --> 00:01:28.560 there's so many people that I want to  
NOTE Confidence: 0.8869622

00:01:28.560 --> 00:01:32.197 thank as I sort of plan my own departure,  
NOTE Confidence: 0.8869622

00:01:32.200 --> 00:01:35.231 and time prohibits me from really recognizing  
NOTE Confidence: 0.8869622

00:01:35.231 --> 00:01:38.200 so many people who have done so much.  
NOTE Confidence: 0.8869622

00:01:38.200 --> 00:01:39.060 You know,  
NOTE Confidence: 0.8869622

00:01:39.060 --> 00:01:41.210 that includes our Associate Cancer  
NOTE Confidence: 0.8869622

00:01:41.210 --> 00:01:43.590 Center directors and and leaders in  
NOTE Confidence: 0.8869622

00:01:43.590 --> 00:01:45.956 the in the Cancer Center or research  
NOTE Confidence: 0.8869622

00:01:46.023 --> 00:01:48.108 program leaders or disease center

NOTE Confidence: 0.8869622

00:01:48.108 --> 00:01:50.693 leaders or division Chiefs or leaders

NOTE Confidence: 0.8869622

00:01:50.693 --> 00:01:53.158 across my lower nursing pharmacy

NOTE Confidence: 0.8869622

00:01:53.158 --> 00:01:54.637 clinical operations Administration.

NOTE Confidence: 0.8869622

00:01:54.640 --> 00:01:56.208 Chief medical officers are,

NOTE Confidence: 0.8869622

00:01:56.208 --> 00:01:57.776 I know this services.

NOTE Confidence: 0.8869622

00:01:57.780 --> 00:01:59.862 You know a couple of individuals

NOTE Confidence: 0.8869622

00:01:59.862 --> 00:02:02.634 that I want I sort of recognizes

NOTE Confidence: 0.8869622

00:02:02.634 --> 00:02:05.250 the onset one being Lori Pickens,

NOTE Confidence: 0.8869622

00:02:05.250 --> 00:02:07.608 who is really been my partner.

NOTE Confidence: 0.8869622

00:02:07.610 --> 00:02:09.968 In much of this and frankly,

NOTE Confidence: 0.8869622

00:02:09.970 --> 00:02:13.106 all of it as our Senior Vice President,

NOTE Confidence: 0.8869622

00:02:13.110 --> 00:02:13.936 Executive Director,

NOTE Confidence: 0.8869622

00:02:13.936 --> 00:02:16.827 who I think is been tireless advocate

NOTE Confidence: 0.8869622

00:02:16.827 --> 00:02:19.339 for the mission of Smilow in the

NOTE Confidence: 0.8869622

00:02:19.339 --> 00:02:21.593 Cancer Center and has been somebody

NOTE Confidence: 0.8869622

00:02:21.593 --> 00:02:23.658 I've thoroughly enjoyed working with  
NOTE Confidence: 0.8869622

00:02:23.658 --> 00:02:26.728 and at the same time, Dan Demeo.  
NOTE Confidence: 0.8869622

00:02:26.728 --> 00:02:29.470 Who has been an extraordinary deputy  
NOTE Confidence: 0.8869622

00:02:29.553 --> 00:02:32.151 director for the Cancer Center and  
NOTE Confidence: 0.8869622

00:02:32.151 --> 00:02:34.680 continues to put his all into?  
NOTE Confidence: 0.8869622

00:02:34.680 --> 00:02:38.026 What is the rich history and legacy  
NOTE Confidence: 0.8869622

00:02:38.026 --> 00:02:41.121 and the continued success of our  
NOTE Confidence: 0.8869622

00:02:41.121 --> 00:02:43.736 research enterprise and in other  
NOTE Confidence: 0.8869622

00:02:43.736 --> 00:02:46.499 aspects of our Cancer Center.  
NOTE Confidence: 0.8869622

00:02:46.500 --> 00:02:49.468 You know we are marking now a  
NOTE Confidence: 0.8869622

00:02:49.468 --> 00:02:51.710 year into this pandemic.  
NOTE Confidence: 0.8869622

00:02:51.710 --> 00:02:53.730 And it's obviously been a  
NOTE Confidence: 0.8869622

00:02:53.730 --> 00:02:55.750 challenge and at times exhausting.  
NOTE Confidence: 0.8869622

00:02:55.750 --> 00:02:57.898 But the sacrifice you've all put  
NOTE Confidence: 0.8869622

00:02:57.898 --> 00:03:00.681 in over the past year and your  
NOTE Confidence: 0.8869622

00:03:00.681 --> 00:03:02.801 commitment to remaining steadfast to

NOTE Confidence: 0.8869622

00:03:02.801 --> 00:03:05.848 all the missions has really paid off.

NOTE Confidence: 0.8869622

00:03:05.850 --> 00:03:08.578 You know you have found new ways to

NOTE Confidence: 0.8869622

00:03:08.578 --> 00:03:11.533 provide care to conduct clinical basic

NOTE Confidence: 0.8869622

00:03:11.533 --> 00:03:13.733 translation and population research.

NOTE Confidence: 0.8869622

00:03:13.740 --> 00:03:17.210 Anne, frankly.

NOTE Confidence: 0.8869622

00:03:17.210 --> 00:03:19.538 That is made an extraordinary difference,

NOTE Confidence: 0.8869622

00:03:19.540 --> 00:03:21.880 and that has only been successful,

NOTE Confidence: 0.8869622

00:03:21.880 --> 00:03:23.820 not because just the leaders

NOTE Confidence: 0.8869622

00:03:23.820 --> 00:03:24.984 bought into that,

NOTE Confidence: 0.8869622

00:03:24.990 --> 00:03:26.490 but everyone throughout the

NOTE Confidence: 0.8869622

00:03:26.490 --> 00:03:28.740 organization has stepped up and that

NOTE Confidence: 0.8719031

00:03:28.802 --> 00:03:30.390 volunteerism has been recognized

NOTE Confidence: 0.8719031

00:03:30.390 --> 00:03:32.375 on so many countless fronts.

NOTE Confidence: 0.8719031

00:03:32.380 --> 00:03:35.004 I cannot tell you how many times I

NOTE Confidence: 0.8719031

00:03:35.004 --> 00:03:38.266 speak in events about the success of our

NOTE Confidence: 0.8719031

00:03:38.266 --> 00:03:41.329 enterprise in the midst of this pandemic,

NOTE Confidence: 0.8719031

00:03:41.330 --> 00:03:43.466 and I think we have the

NOTE Confidence: 0.8719031

00:03:43.466 --> 00:03:45.610 admiration of so many centers.

NOTE Confidence: 0.8719031

00:03:45.610 --> 00:03:49.183 So if I may let me sort of review.

NOTE Confidence: 0.8719031

00:03:49.190 --> 00:03:52.014 Where we're at and make sure that we

NOTE Confidence: 0.8719031

00:03:52.014 --> 00:03:55.281 have time for questions and let me make

NOTE Confidence: 0.8719031

00:03:55.281 --> 00:03:58.168 sure hopefully my slides are showing up.

NOTE Confidence: 0.8719031

00:03:58.170 --> 00:04:01.420 You know, I'll start with the slide that I I.

NOTE Confidence: 0.8719031

00:04:01.420 --> 00:04:03.844 I can't help it show because it was

NOTE Confidence: 0.8719031

00:04:03.844 --> 00:04:05.878 something that we launched with my

NOTE Confidence: 0.8719031

00:04:05.878 --> 00:04:07.918 start which is our vision statement,

NOTE Confidence: 0.8719031

00:04:07.920 --> 00:04:10.195 which I frankly think is so important.

NOTE Confidence: 0.8719031

00:04:10.200 --> 00:04:12.150 It may may benefit from modification

NOTE Confidence: 0.8719031

00:04:12.150 --> 00:04:13.450 in the years ahead,

NOTE Confidence: 0.8719031

00:04:13.450 --> 00:04:15.376 but I think it speaks volumes

NOTE Confidence: 0.8719031

00:04:15.376 --> 00:04:18.287 about who we are as a leader in

NOTE Confidence: 0.8719031

00:04:18.287 --> 00:04:20.227 cancer care research and education.

NOTE Confidence: 0.8719031

00:04:20.230 --> 00:04:22.150 That our institution delivers the

NOTE Confidence: 0.8719031

00:04:22.150 --> 00:04:23.686 transformative scientific discoveries and

NOTE Confidence: 0.8719031

00:04:23.686 --> 00:04:25.806 care innovations of both our University,

NOTE Confidence: 0.8719031

00:04:25.810 --> 00:04:26.908 their health system,

NOTE Confidence: 0.8719031

00:04:26.908 --> 00:04:30.648 to bring us closer to a world free of cancer.

NOTE Confidence: 0.8719031

00:04:30.650 --> 00:04:32.318 One patient at a time because

NOTE Confidence: 0.8719031

00:04:32.318 --> 00:04:34.533 we are a cancer enterprise that

NOTE Confidence: 0.8719031

00:04:34.533 --> 00:04:36.597 leverages our diverse communities.

NOTE Confidence: 0.8719031

00:04:36.600 --> 00:04:38.720 All the individuals committed to

NOTE Confidence: 0.8719031

00:04:38.720 --> 00:04:40.840 this mission and ultimately focused

NOTE Confidence: 0.8719031

00:04:40.906 --> 00:04:42.886 on the individual patient who in

NOTE Confidence: 0.8719031

00:04:42.886 --> 00:04:45.149 each case we provide the very best.

NOTE Confidence: 0.8719031

00:04:45.150 --> 00:04:45.898 You know,

NOTE Confidence: 0.8719031

00:04:45.898 --> 00:04:48.142 I'm proud of the fact that

NOTE Confidence: 0.8719031



00:04:48.142 --> 00:04:50.430 I think we are the model.  
NOTE Confidence: 0.8719031

00:04:50.430 --> 00:04:53.216 In the system in the cancer world,  
NOTE Confidence: 0.8719031

00:04:53.220 --> 00:04:56.020 for not sort of looking at it.  
NOTE Confidence: 0.8719031

00:04:56.020 --> 00:04:59.204 In which side of the street you reside,  
NOTE Confidence: 0.8719031

00:04:59.210 --> 00:05:02.036 I think we really do wear a model of  
NOTE Confidence: 0.8719031

00:05:02.036 --> 00:05:04.098 being a single enterprise working  
NOTE Confidence: 0.8719031

00:05:04.098 --> 00:05:07.629 together and to do so across the pillars  
NOTE Confidence: 0.8719031

00:05:07.629 --> 00:05:09.979 of clinical care and innovation,  
NOTE Confidence: 0.8719031

00:05:09.980 --> 00:05:11.180 research and discovery  
NOTE Confidence: 0.8719031

00:05:11.180 --> 00:05:11.980 outreach sustainability.  
NOTE Confidence: 0.8719031

00:05:11.980 --> 00:05:14.368 That is, I think, our success,  
NOTE Confidence: 0.8719031

00:05:14.370 --> 00:05:17.156 both in terms of our operations and  
NOTE Confidence: 0.8719031

00:05:17.156 --> 00:05:19.295 our finances, is really enabled.  
NOTE Confidence: 0.8719031

00:05:19.295 --> 00:05:21.075 Lots of great things.  
NOTE Confidence: 0.8719031

00:05:21.080 --> 00:05:22.388 Across the biomedical enterprise  
NOTE Confidence: 0.8719031

00:05:22.388 --> 00:05:23.696 for Yale and Yale,

NOTE Confidence: 0.8719031

00:05:23.700 --> 00:05:25.996 New Haven Health and no less importantly,

NOTE Confidence: 0.8719031

00:05:26.000 --> 00:05:28.208 one thing we always have to

NOTE Confidence: 0.8719031

00:05:28.208 --> 00:05:30.970 keep our eye on or the people.

NOTE Confidence: 0.8719031

00:05:30.970 --> 00:05:32.968 Because it's never bricks and mortar,

NOTE Confidence: 0.8719031

00:05:32.970 --> 00:05:35.238 it's it's actually the people doing the

NOTE Confidence: 0.8719031

00:05:35.238 --> 00:05:38.072 work of which we have so many talented

NOTE Confidence: 0.8719031

00:05:38.072 --> 00:05:40.238 and dedicated individuals and that we

NOTE Confidence: 0.8719031

00:05:40.238 --> 00:05:42.622 have to continue to invest in our people.

NOTE Confidence: 0.8719031

00:05:42.630 --> 00:05:44.765 We have to engage our people and

NOTE Confidence: 0.8719031

00:05:44.765 --> 00:05:47.679 we have to expand our ability to

NOTE Confidence: 0.8719031

00:05:47.679 --> 00:05:49.599 embrace diversity and inclusion.

NOTE Confidence: 0.8719031

00:05:49.600 --> 00:05:51.865 Our clinical enterprise has thrived

NOTE Confidence: 0.8719031

00:05:51.865 --> 00:05:54.923 over the years and prior to the

NOTE Confidence: 0.8719031

00:05:54.923 --> 00:05:57.408 pandemic we once again had a record

NOTE Confidence: 0.8719031

00:05:57.408 --> 00:06:00.034 year of just routine enm visits

NOTE Confidence: 0.8719031

00:06:00.034 --> 00:06:02.224 in across the small enterprise.  
NOTE Confidence: 0.8719031

00:06:02.230 --> 00:06:04.695 Obviously the pandemic was earth  
NOTE Confidence: 0.8719031

00:06:04.695 --> 00:06:07.627 shattering for all of us and  
NOTE Confidence: 0.8719031

00:06:07.627 --> 00:06:10.231 obviously there was a lot of loss  
NOTE Confidence: 0.8719031

00:06:10.231 --> 00:06:12.540 and a lot of challenge.  
NOTE Confidence: 0.8719031

00:06:12.540 --> 00:06:15.660 But I'm just so proud of our leaders,  
NOTE Confidence: 0.8719031

00:06:15.660 --> 00:06:17.610 Kim Slusser and Kevin Billingsley.  
NOTE Confidence: 0.8719031

00:06:17.610 --> 00:06:18.344 And really,  
NOTE Confidence: 0.8719031

00:06:18.344 --> 00:06:20.179 the entire entire workforce in  
NOTE Confidence: 0.8719031

00:06:20.179 --> 00:06:21.900 responding to the pandemic.  
NOTE Confidence: 0.8719031

00:06:21.900 --> 00:06:23.316 You know the story,  
NOTE Confidence: 0.8719031

00:06:23.316 --> 00:06:25.440 moving multiple floors sometimes in 23  
NOTE Confidence: 0.8719031

00:06:25.509 --> 00:06:28.137 hours and throughout keeping patients safe,  
NOTE Confidence: 0.8719031

00:06:28.140 --> 00:06:29.613 ensuring their care,  
NOTE Confidence: 0.8719031

00:06:29.613 --> 00:06:31.577 and continuing to advance  
NOTE Confidence: 0.8719031

00:06:31.577 --> 00:06:34.020 the mission of the center.

NOTE Confidence: 0.8719031

00:06:34.020 --> 00:06:36.050 Those types of events can

NOTE Confidence: 0.8719031

00:06:36.050 --> 00:06:37.674 sometimes be an opportunity,

NOTE Confidence: 0.8719031

00:06:37.680 --> 00:06:39.600 an opportunity to look at

NOTE Confidence: 0.8719031

00:06:39.600 --> 00:06:41.520 the way we do business

NOTE Confidence: 0.8727294

00:06:41.608 --> 00:06:44.665 to innovate, and I think would emerge

NOTE Confidence: 0.8727294

00:06:44.665 --> 00:06:46.760 to follow where these transformation

NOTE Confidence: 0.8727294

00:06:46.829 --> 00:06:49.385 groups which continue to meet regularly

NOTE Confidence: 0.8727294

00:06:49.385 --> 00:06:52.154 in terms of innovating the way we

NOTE Confidence: 0.8727294

00:06:52.154 --> 00:06:53.964 do inpatient care, outpatient care,

NOTE Confidence: 0.8727294

00:06:53.964 --> 00:06:55.999 supportive care and clinical research.

NOTE Confidence: 0.8727294

00:06:56.000 --> 00:06:59.336 Ongoing work which I'll touch upon.

NOTE Confidence: 0.8727294

00:06:59.340 --> 00:07:02.116 Over the next 30 to 40 minutes in

NOTE Confidence: 0.8727294

00:07:02.116 --> 00:07:04.876 terms of the volume in this year,

NOTE Confidence: 0.8727294

00:07:04.880 --> 00:07:07.824 well we did have a dip in April,

NOTE Confidence: 0.8727294

00:07:07.830 --> 00:07:10.038 but that candidly was by design.

NOTE Confidence: 0.8727294

00:07:10.040 --> 00:07:12.749 We needed to keep our waiting rooms  
NOTE Confidence: 0.8727294

00:07:12.749 --> 00:07:15.313 somewhat sparse and so a lot of  
NOTE Confidence: 0.8727294

00:07:15.313 --> 00:07:16.968 efforts in terms of telemedicine  
NOTE Confidence: 0.8727294

00:07:16.968 --> 00:07:19.611 in terms of reducing the need for  
NOTE Confidence: 0.8727294

00:07:19.611 --> 00:07:21.798 infusion to reduce the frequency by  
NOTE Confidence: 0.8727294

00:07:21.798 --> 00:07:23.862 which patients needed to get infusion  
NOTE Confidence: 0.8727294

00:07:23.862 --> 00:07:25.910 care while maintaining their care.  
NOTE Confidence: 0.8727294

00:07:25.910 --> 00:07:27.920 But ultimately we resumed and  
NOTE Confidence: 0.8727294

00:07:27.920 --> 00:07:29.930 resume robustly beyond what was  
NOTE Confidence: 0.8727294

00:07:29.999 --> 00:07:32.105 only a modest decline or volume.  
NOTE Confidence: 0.8727294

00:07:32.110 --> 00:07:34.240 And even through the year,  
NOTE Confidence: 0.8727294

00:07:34.240 --> 00:07:36.555 I think a reasonably steady  
NOTE Confidence: 0.8727294

00:07:36.555 --> 00:07:38.870 pace of providing patients care  
NOTE Confidence: 0.8727294

00:07:38.948 --> 00:07:40.908 across our entire region.  
NOTE Confidence: 0.8727294

00:07:40.910 --> 00:07:43.904 Concurrently was an effort to ensure  
NOTE Confidence: 0.8727294

00:07:43.904 --> 00:07:45.900 scientific engagement despite the

NOTE Confidence: 0.8727294

00:07:45.971 --> 00:07:48.036 challenges we were dealing with

NOTE Confidence: 0.8727294

00:07:48.036 --> 00:07:50.569 with the pandemic in terms of

NOTE Confidence: 0.8727294

00:07:50.569 --> 00:07:52.529 the work on clinical research,

NOTE Confidence: 0.8727294

00:07:52.530 --> 00:07:54.322 expanding our translational science,

NOTE Confidence: 0.8727294

00:07:54.322 --> 00:07:57.010 which I'll touch upon the research

NOTE Confidence: 0.8727294

00:07:57.074 --> 00:07:58.790 programs developing their own

NOTE Confidence: 0.8727294

00:07:58.790 --> 00:08:01.364 strategies to work to enhance research

NOTE Confidence: 0.8727294

00:08:01.430 --> 00:08:03.258 program and art interactions,

NOTE Confidence: 0.8727294

00:08:03.260 --> 00:08:05.208 to promote team science,

NOTE Confidence: 0.8727294

00:08:05.208 --> 00:08:08.130 and to focus on our trainees

NOTE Confidence: 0.8727294

00:08:08.231 --> 00:08:09.980 and junior faculty.

NOTE Confidence: 0.8727294

00:08:09.980 --> 00:08:10.664 You know,

NOTE Confidence: 0.8727294

00:08:10.664 --> 00:08:11.690 as I mentioned,

NOTE Confidence: 0.8727294

00:08:11.690 --> 00:08:14.146 it's all about the people and we had

NOTE Confidence: 0.8727294

00:08:14.146 --> 00:08:16.646 a banner year of of recruitment Pam

NOTE Confidence: 0.8727294

00:08:16.646 --> 00:08:18.870 Koons who was recruited to lead.  
NOTE Confidence: 0.8727294

00:08:18.870 --> 00:08:21.606 You are in college which I'll talk about.  
NOTE Confidence: 0.8727294

00:08:21.610 --> 00:08:21.925 Mira,  
NOTE Confidence: 0.8727294

00:08:21.925 --> 00:08:23.815 Gulshan recruited as our Deputy Chief  
NOTE Confidence: 0.8727294

00:08:23.815 --> 00:08:25.710 Medical Officer for surgical Services,  
NOTE Confidence: 0.8727294

00:08:25.710 --> 00:08:27.546 but at the same time serving  
NOTE Confidence: 0.8727294

00:08:27.546 --> 00:08:29.616 us are acting director for the  
NOTE Confidence: 0.8727294

00:08:29.616 --> 00:08:31.176 breast program Marcus Musician,  
NOTE Confidence: 0.8727294

00:08:31.180 --> 00:08:33.442 our inaugural leader for the Center  
NOTE Confidence: 0.8727294

00:08:33.442 --> 00:08:35.324 for Molecular and Cellular Oncology  
NOTE Confidence: 0.8727294

00:08:35.324 --> 00:08:37.756 and a variety of other folks that I  
NOTE Confidence: 0.8727294

00:08:37.756 --> 00:08:40.680 won't I'll talk about during the talk, but.  
NOTE Confidence: 0.8727294

00:08:40.680 --> 00:08:44.280 Really, a new set of leaders,  
NOTE Confidence: 0.8727294

00:08:44.280 --> 00:08:45.798 individuals who bring.  
NOTE Confidence: 0.8727294

00:08:45.798 --> 00:08:48.834 Great talent in terms of science,  
NOTE Confidence: 0.8727294

00:08:48.840 --> 00:08:50.690 innovation, clinical care among others,

NOTE Confidence: 0.8727294

00:08:50.690 --> 00:08:52.993 and this is really just three slides

NOTE Confidence: 0.8727294

00:08:52.993 --> 00:08:55.490 for those I neglected to include.

NOTE Confidence: 0.8727294

00:08:55.490 --> 00:08:58.066 My apologies because I think we really.

NOTE Confidence: 0.8727294

00:08:58.070 --> 00:08:59.090 Despite a pandemic,

NOTE Confidence: 0.8727294

00:08:59.090 --> 00:09:01.470 we can take great pride in beyond

NOTE Confidence: 0.8727294

00:09:01.543 --> 00:09:03.115 the extraordinary people we

NOTE Confidence: 0.8727294

00:09:03.115 --> 00:09:05.080 already have on the ground.

NOTE Confidence: 0.8727294

00:09:05.080 --> 00:09:08.286 Here, the individuals we brought on since.

NOTE Confidence: 0.8727294

00:09:08.290 --> 00:09:08.974 You know,

NOTE Confidence: 0.8727294

00:09:08.974 --> 00:09:11.368 in terms of how we think about

NOTE Confidence: 0.8727294

00:09:11.368 --> 00:09:13.429 advancing the clinical enterprise,

NOTE Confidence: 0.8727294

00:09:13.430 --> 00:09:15.800 for me it sometimes it's I

NOTE Confidence: 0.8727294

00:09:15.800 --> 00:09:17.380 keep it relatively simple,

NOTE Confidence: 0.8727294

00:09:17.380 --> 00:09:20.138 which is beyond everything else we do.

NOTE Confidence: 0.8727294

00:09:20.140 --> 00:09:23.380 We have to make sure that we are the

NOTE Confidence: 0.8727294



00:09:23.380 --> 00:09:25.667 provider of choice for patients,  
NOTE Confidence: 0.8727294

00:09:25.670 --> 00:09:26.975 families, referring providers,  
NOTE Confidence: 0.8727294

00:09:26.975 --> 00:09:29.585 and that involves sort of making  
NOTE Confidence: 0.8727294

00:09:29.585 --> 00:09:32.430 sure that people aware of the great  
NOTE Confidence: 0.8727294

00:09:32.430 --> 00:09:34.406 services opportunities we have for  
NOTE Confidence: 0.8727294

00:09:34.406 --> 00:09:36.476 cancer patients and families to make  
NOTE Confidence: 0.8727294

00:09:36.476 --> 00:09:38.964 sure that the interface when people call.  
NOTE Confidence: 0.8727294

00:09:38.964 --> 00:09:40.769 Is as easy as possible.  
NOTE Confidence: 0.8727294

00:09:40.770 --> 00:09:41.709 Being a patient,  
NOTE Confidence: 0.8727294

00:09:41.709 --> 00:09:42.648 a family member,  
NOTE Confidence: 0.8727294

00:09:42.650 --> 00:09:43.308 referring doctor,  
NOTE Confidence: 0.8727294

00:09:43.308 --> 00:09:44.953 those are challenging times for  
NOTE Confidence: 0.8727294

00:09:44.953 --> 00:09:46.782 people with the new diagnosis and  
NOTE Confidence: 0.8727294

00:09:46.782 --> 00:09:48.623 whether it be through our next day  
NOTE Confidence: 0.8727294

00:09:48.677 --> 00:09:50.497 access programs or other interfaces.  
NOTE Confidence: 0.8727294

00:09:50.500 --> 00:09:52.586 This is something we always have to

NOTE Confidence: 0.8727294

00:09:52.586 --> 00:09:54.843 keep our eye on and then finally

NOTE Confidence: 0.8727294

00:09:54.843 --> 00:09:56.463 making sure that as always,

NOTE Confidence: 0.8727294

00:09:56.470 --> 00:09:58.480 the care here is excellent that

NOTE Confidence: 0.8727294

00:09:58.480 --> 00:09:59.820 the experience for patients

NOTE Confidence: 0.8736132

00:09:59.882 --> 00:10:02.708 and. Families is exceptional so that you

NOTE Confidence: 0.8736132

00:10:02.708 --> 00:10:05.384 know they really feel comfortable and

NOTE Confidence: 0.8736132

00:10:05.384 --> 00:10:08.848 assured that they are in the right place.

NOTE Confidence: 0.8736132

00:10:08.850 --> 00:10:10.550 In terms of those principles

NOTE Confidence: 0.8736132

00:10:10.550 --> 00:10:12.250 and all of our efforts,

NOTE Confidence: 0.8736132

00:10:12.250 --> 00:10:14.946 I'll highlight a few which is 1 I'm

NOTE Confidence: 0.8736132

00:10:14.946 --> 00:10:17.566 really proud of is the work of our teams

NOTE Confidence: 0.8736132

00:10:17.566 --> 00:10:20.044 to look at the way we're delivering

NOTE Confidence: 0.8736132

00:10:20.044 --> 00:10:22.781 in patient care in the inpatient redesign,

NOTE Confidence: 0.8736132

00:10:22.781 --> 00:10:25.098 a process that Roy Herbs and Karen

NOTE Confidence: 0.8736132

00:10:25.098 --> 00:10:26.870 Adelson Anchang Tracy Caraffi know,

NOTE Confidence: 0.8736132

00:10:26.870 --> 00:10:29.334 and a litany of other folks have been  
NOTE Confidence: 0.8736132

00:10:29.334 --> 00:10:31.082 advancing with the launch of what  
NOTE Confidence: 0.8736132

00:10:31.082 --> 00:10:33.238 will soon to be the smilow inpatient  
NOTE Confidence: 0.8736132

00:10:33.238 --> 00:10:35.708 medicine service or hospitalist service,  
NOTE Confidence: 0.8736132

00:10:35.710 --> 00:10:37.750 to improve the way we deliver.  
NOTE Confidence: 0.8736132

00:10:37.750 --> 00:10:40.758 Care free up a lot of our services.  
NOTE Confidence: 0.8736132

00:10:40.760 --> 00:10:42.440 To focus on other things,  
NOTE Confidence: 0.8736132

00:10:42.440 --> 00:10:44.472 to the efforts to move more of our  
NOTE Confidence: 0.8736132

00:10:44.472 --> 00:10:46.687 care to ambulatory namely things like  
NOTE Confidence: 0.8736132

00:10:46.687 --> 00:10:49.153 stem cell transplant and cell therapy.  
NOTE Confidence: 0.8736132

00:10:49.160 --> 00:10:51.267 To improve the kind of things we  
NOTE Confidence: 0.8736132

00:10:51.267 --> 00:10:54.351 can do at home in post acute care to  
NOTE Confidence: 0.8736132

00:10:54.351 --> 00:10:56.549 help patients get home to expand,  
NOTE Confidence: 0.8736132

00:10:56.550 --> 00:10:57.358 palliative care,  
NOTE Confidence: 0.8736132

00:10:57.358 --> 00:11:01.370 to reduce the need for people to be admitted.  
NOTE Confidence: 0.8736132

00:11:01.370 --> 00:11:03.586 And the things we have to deliver on

NOTE Confidence: 0.8736132

00:11:03.586 --> 00:11:05.687 giving the investment for this hospitals

NOTE Confidence: 0.8736132

00:11:05.687 --> 00:11:08.629 service that the health system is putting in,

NOTE Confidence: 0.8736132

00:11:08.630 --> 00:11:10.280 we obviously need to reduce

NOTE Confidence: 0.8736132

00:11:10.280 --> 00:11:11.600 our length of stay.

NOTE Confidence: 0.8736132

00:11:11.600 --> 00:11:12.920 It's candidly too long.

NOTE Confidence: 0.8736132

00:11:12.920 --> 00:11:14.900 We have to reduce re admissions,

NOTE Confidence: 0.8736132

00:11:14.900 --> 00:11:15.560 preventable admissions,

NOTE Confidence: 0.8736132

00:11:15.560 --> 00:11:16.550 expand bed capacity.

NOTE Confidence: 0.8736132

00:11:16.550 --> 00:11:18.878 And these are the right things for our

NOTE Confidence: 0.8736132

00:11:18.878 --> 00:11:20.262 patients beyond obviously important

NOTE Confidence: 0.8736132

00:11:20.262 --> 00:11:22.488 for our sustainability as a system.

NOTE Confidence: 0.8736132

00:11:22.490 --> 00:11:24.597 And then other measures is we have

NOTE Confidence: 0.8736132

00:11:24.597 --> 00:11:27.110 to look at the way we're managing.

NOTE Confidence: 0.8736132

00:11:27.110 --> 00:11:29.822 End of life care in the experience of

NOTE Confidence: 0.8736132

00:11:29.822 --> 00:11:32.607 our patients and as well for our workforce.

NOTE Confidence: 0.8736132

00:11:32.610 --> 00:11:34.704 Making sure that those people who  
NOTE Confidence: 0.8736132

00:11:34.704 --> 00:11:37.019 work on the inpatient service that  
NOTE Confidence: 0.8736132

00:11:37.019 --> 00:11:39.144 they're feeling fulfilled that they  
NOTE Confidence: 0.8736132

00:11:39.144 --> 00:11:41.348 have the resources they need and  
NOTE Confidence: 0.8736132

00:11:41.348 --> 00:11:43.350 they feel that they are able to  
NOTE Confidence: 0.8736132

00:11:43.350 --> 00:11:45.300 provide the best care possible in  
NOTE Confidence: 0.8736132

00:11:45.300 --> 00:11:47.290 terms of our ambulatory operations.  
NOTE Confidence: 0.8736132

00:11:47.290 --> 00:11:48.364 The Ambulatory Transformation  
NOTE Confidence: 0.8736132

00:11:48.364 --> 00:11:50.870 Group has involved a lot of people.  
NOTE Confidence: 0.8736132

00:11:50.870 --> 00:11:53.194 I frankly have the short list here  
NOTE Confidence: 0.8736132

00:11:53.194 --> 00:11:55.036 and there's many others forgive  
NOTE Confidence: 0.8736132

00:11:55.036 --> 00:11:56.596 me for not including,  
NOTE Confidence: 0.8736132

00:11:56.600 --> 00:11:59.099 but I think you're doing great work.  
NOTE Confidence: 0.8736132

00:11:59.100 --> 00:12:01.398 They have interviewed hundreds I believe  
NOTE Confidence: 0.8736132

00:12:01.398 --> 00:12:04.110 up to 700 individuals in various manner.  
NOTE Confidence: 0.8736132

00:12:04.110 --> 00:12:06.468 To find out how we could do it better

NOTE Confidence: 0.8736132

00:12:06.468 --> 00:12:08.093 looking at our workflow looking

NOTE Confidence: 0.8736132

00:12:08.093 --> 00:12:10.049 at the roles and staffing models

NOTE Confidence: 0.8736132

00:12:10.108 --> 00:12:12.058 actually getting piloting in various

NOTE Confidence: 0.8736132

00:12:12.058 --> 00:12:14.370 forums across our network next day

NOTE Confidence: 0.8736132

00:12:14.370 --> 00:12:16.530 access which is so important for

NOTE Confidence: 0.8736132

00:12:16.530 --> 00:12:18.540 patients and families to know that

NOTE Confidence: 0.8736132

00:12:18.540 --> 00:12:20.274 when they are strict with it,

NOTE Confidence: 0.8736132

00:12:20.280 --> 00:12:22.548 this sort of kick in the teeth

NOTE Confidence: 0.8736132

00:12:22.548 --> 00:12:24.869 of a diagnosis of cancer that if

NOTE Confidence: 0.8736132

00:12:24.869 --> 00:12:27.210 they want to be seen right away,

NOTE Confidence: 0.8736132

00:12:27.210 --> 00:12:29.331 we're here for them to develop new

NOTE Confidence: 0.8736132

00:12:29.331 --> 00:12:30.642 efficiencies within our infusion

NOTE Confidence: 0.8736132

00:12:30.642 --> 00:12:33.057 space with lean tops to expand our

NOTE Confidence: 0.8736132

00:12:33.057 --> 00:12:34.535 multidisciplinary care in multiple

NOTE Confidence: 0.8736132

00:12:34.535 --> 00:12:36.365 and coordinated care things that

NOTE Confidence: 0.8736132

00:12:36.365 --> 00:12:37.097 will meaningfully.  
NOTE Confidence: 0.8736132

00:12:37.100 --> 00:12:39.255 Improve our ability to provide  
NOTE Confidence: 0.8736132

00:12:39.255 --> 00:12:41.806 care and hopefully make it easier  
NOTE Confidence: 0.8736132

00:12:41.806 --> 00:12:43.684 for us to do our jobs.  
NOTE Confidence: 0.8736132

00:12:43.690 --> 00:12:44.444 Kevin investors,  
NOTE Confidence: 0.8736132

00:12:44.444 --> 00:12:45.198 you know,  
NOTE Confidence: 0.8736132

00:12:45.198 --> 00:12:48.456 took on a new role as Vice President  
NOTE Confidence: 0.8736132

00:12:48.456 --> 00:12:51.192 for disease centers where we really  
NOTE Confidence: 0.8736132

00:12:51.192 --> 00:12:54.148 look at our disease focused care,  
NOTE Confidence: 0.8736132

00:12:54.150 --> 00:12:55.458 research, education, outreach.  
NOTE Confidence: 0.8736132

00:12:55.458 --> 00:12:58.510 These often referred to as our darts.  
NOTE Confidence: 0.8534613

00:12:58.510 --> 00:13:01.569 We want to further enable in them,  
NOTE Confidence: 0.8534613

00:13:01.570 --> 00:13:04.111 invest in them, empower them to really  
NOTE Confidence: 0.8534613

00:13:04.111 --> 00:13:06.824 come up with full measure strategic  
NOTE Confidence: 0.8534613

00:13:06.824 --> 00:13:09.404 plans across the entire enterprise,  
NOTE Confidence: 0.8534613

00:13:09.410 --> 00:13:10.718 clinical research, outreach,

NOTE Confidence: 0.8534613

00:13:10.718 --> 00:13:12.898 education, and to do so.

NOTE Confidence: 0.8534613

00:13:12.900 --> 00:13:13.953 Kevin, an others.

NOTE Confidence: 0.8534613

00:13:13.953 --> 00:13:17.607 Have sort of built a model by which we

NOTE Confidence: 0.8534613

00:13:17.607 --> 00:13:19.847 have enhanced leadership structures.

NOTE Confidence: 0.8534613

00:13:19.850 --> 00:13:21.990 A director or research director,

NOTE Confidence: 0.8534613

00:13:21.990 --> 00:13:23.062 clinical director.

NOTE Confidence: 0.8534613

00:13:23.062 --> 00:13:25.742 Additional support to to enable

NOTE Confidence: 0.8534613

00:13:25.742 --> 00:13:27.793 operations in strategic planning

NOTE Confidence: 0.8534613

00:13:27.793 --> 00:13:30.689 as well as forums for each of the

NOTE Confidence: 0.8534613

00:13:30.689 --> 00:13:33.350 members of these teams to work and

NOTE Confidence: 0.8534613

00:13:33.350 --> 00:13:35.258 to ultimately expand our ability

NOTE Confidence: 0.8534613

00:13:35.258 --> 00:13:38.254 to do disease focus work in in.

NOTE Confidence: 0.8534613

00:13:38.260 --> 00:13:40.732 Really a powerful way beyond what

NOTE Confidence: 0.8534613

00:13:40.732 --> 00:13:43.989 we've done that is to be Centers

NOTE Confidence: 0.8534613

00:13:43.989 --> 00:13:46.025 for Disease focused innovation.

NOTE Confidence: 0.8534613



00:13:46.030 --> 00:13:48.186 To be a strategic in terms of  
NOTE Confidence: 0.8534613

00:13:48.186 --> 00:13:50.955 how they do the work to leverage  
NOTE Confidence: 0.8534613

00:13:50.955 --> 00:13:53.165 all disciplines to be inclusive.  
NOTE Confidence: 0.8534613

00:13:53.170 --> 00:13:55.802 That is a big tent across the  
NOTE Confidence: 0.8534613

00:13:55.802 --> 00:13:56.554 entire enterprise,  
NOTE Confidence: 0.8534613

00:13:56.560 --> 00:13:58.496 across communities and across  
NOTE Confidence: 0.8534613

00:13:58.496 --> 00:14:00.916 disciplines to span the entire  
NOTE Confidence: 0.8534613

00:14:00.916 --> 00:14:03.117 health system and to ultimately  
NOTE Confidence: 0.8534613

00:14:03.117 --> 00:14:05.172 execute on our signature of  
NOTE Confidence: 0.8534613

00:14:05.172 --> 00:14:07.470 care which we are so proud of.  
NOTE Confidence: 0.8534613

00:14:07.470 --> 00:14:09.864 You know one example was I mentioned  
NOTE Confidence: 0.8534613

00:14:09.864 --> 00:14:12.599 we may was recruited as our Deputy  
NOTE Confidence: 0.8534613

00:14:12.599 --> 00:14:15.477 CMO for surgical services and at the  
NOTE Confidence: 0.8534613

00:14:15.477 --> 00:14:17.619 same time took on the opportunity  
NOTE Confidence: 0.8534613

00:14:17.619 --> 00:14:19.809 to be serve as our interim  
NOTE Confidence: 0.8534613

00:14:19.809 --> 00:14:21.674 leader for the breast program,

NOTE Confidence: 0.8534613

00:14:21.680 --> 00:14:25.046 and I think he has done a phenomenal job,

NOTE Confidence: 0.8534613

00:14:25.050 --> 00:14:26.546 most notably some really

NOTE Confidence: 0.8534613

00:14:26.546 --> 00:14:27.668 high profile recruitments.

NOTE Confidence: 0.8534613

00:14:27.670 --> 00:14:28.352 Rachel Greenup,

NOTE Confidence: 0.8534613

00:14:28.352 --> 00:14:30.398 who is now starting as the

NOTE Confidence: 0.8534613

00:14:30.398 --> 00:14:32.149 Chief of Breast Surgery.

NOTE Confidence: 0.8534613

00:14:32.150 --> 00:14:32.964 Melanie Lynch,

NOTE Confidence: 0.8534613

00:14:32.964 --> 00:14:35.406 who's leading breast or breast surgery

NOTE Confidence: 0.8534613

00:14:35.406 --> 00:14:37.421 program at Bridgeport Hospital who

NOTE Confidence: 0.8534613

00:14:37.421 --> 00:14:40.053 just recently joined us and you may

NOTE Confidence: 0.8534613

00:14:40.117 --> 00:14:42.217 have noticed in your email today.

NOTE Confidence: 0.8534613

00:14:42.220 --> 00:14:44.140 The announcement that Miriam Lossberg

NOTE Confidence: 0.8534613

00:14:44.140 --> 00:14:46.720 really an international leader in this space,

NOTE Confidence: 0.8534613

00:14:46.720 --> 00:14:49.156 will be joining us soon as our

NOTE Confidence: 0.8534613

00:14:49.156 --> 00:14:51.125 permanent director of the Breast

NOTE Confidence: 0.8534613

00:14:51.125 --> 00:14:53.693 program with Mayor now becoming our

NOTE Confidence: 0.8534613

00:14:53.693 --> 00:14:56.292 clinical director and a lot of exciting

NOTE Confidence: 0.8534613

00:14:56.292 --> 00:14:58.806 work that the breast program is doing.

NOTE Confidence: 0.8534613

00:14:58.806 --> 00:15:01.314 Realizing that again that big tent

NOTE Confidence: 0.8534613

00:15:01.314 --> 00:15:03.599 property that to get it all done,

NOTE Confidence: 0.8534613

00:15:03.600 --> 00:15:04.014 research,

NOTE Confidence: 0.8534613

00:15:04.014 --> 00:15:04.428 education,

NOTE Confidence: 0.8534613

00:15:04.428 --> 00:15:06.912 clinical outreach that you really have

NOTE Confidence: 0.8534613

00:15:06.912 --> 00:15:09.220 to embrace all members of the team,

NOTE Confidence: 0.8534613

00:15:09.220 --> 00:15:12.308 each of whom contribute to the mission of.

NOTE Confidence: 0.8534613

00:15:12.310 --> 00:15:12.960 Ultimately,

NOTE Confidence: 0.8534613

00:15:12.960 --> 00:15:16.860 eliminating breast cancer in our time.

NOTE Confidence: 0.8534613

00:15:16.860 --> 00:15:18.392 Pam Koons I mentioned,

NOTE Confidence: 0.8534613

00:15:18.392 --> 00:15:21.140 recruited in GI and this past week.

NOTE Confidence: 0.8534613

00:15:21.140 --> 00:15:21.822 Pam Ann,

NOTE Confidence: 0.8534613

00:15:21.822 --> 00:15:24.209 really the entire GI team have built

NOTE Confidence: 0.8534613

00:15:24.209 --> 00:15:25.992 in a multidisciplinary organization

NOTE Confidence: 0.8534613

00:15:25.992 --> 00:15:29.962 that I think is really going to fire in

NOTE Confidence: 0.8534613

00:15:29.962 --> 00:15:32.092 all cylinders within all the domains

NOTE Confidence: 0.8534613

00:15:32.092 --> 00:15:35.215 of GI cancer and really expand us

NOTE Confidence: 0.8534613

00:15:35.215 --> 00:15:38.430 across all elements of the mission.

NOTE Confidence: 0.8534613

00:15:38.430 --> 00:15:40.475 You know our network continues

NOTE Confidence: 0.8534613

00:15:40.475 --> 00:15:43.360 to grow and I will tell you.

NOTE Confidence: 0.8534613

00:15:43.360 --> 00:15:46.104 I think it is a model for any

NOTE Confidence: 0.8534613

00:15:46.104 --> 00:15:47.891 NCI comprehensive Cancer Center

NOTE Confidence: 0.8534613

00:15:47.891 --> 00:15:49.935 15 sites across Connecticut,

NOTE Confidence: 0.8534613

00:15:49.940 --> 00:15:52.742 Rhode Island with the potential then

NOTE Confidence: 0.8534613

00:15:52.742 --> 00:15:55.346 move into Massachusetts an I think

NOTE Confidence: 0.8534613

00:15:55.346 --> 00:15:57.628 you know in terms of the measures

NOTE Confidence: 0.8534613

00:15:57.628 --> 00:16:00.151 of of engagement across the disease

NOTE Confidence: 0.8534613

00:16:00.151 --> 00:16:02.680 programs in terms of 25% recruitment,

NOTE Confidence: 0.8534613

00:16:02.680 --> 00:16:05.550 two of our clinical trial enrollments in

NOTE Confidence: 0.8534613

00:16:05.550 --> 00:16:08.428 terms of the talent across our network,

NOTE Confidence: 0.8534613

00:16:08.430 --> 00:16:10.490 it's really quite extraordinary and,

NOTE Confidence: 0.8534613

00:16:10.490 --> 00:16:11.434 frankly, unprecedented.

NOTE Confidence: 0.8534613

00:16:11.434 --> 00:16:12.850 There's always opportunities.

NOTE Confidence: 0.8534613

00:16:12.850 --> 00:16:15.286 I think the work to continue to

NOTE Confidence: 0.8534613

00:16:15.286 --> 00:16:17.239 integrate our network within the

NOTE Confidence: 0.8534613

00:16:17.239 --> 00:16:19.339 disease centers across our research

NOTE Confidence: 0.8534613

00:16:19.339 --> 00:16:21.059 mission to expand multidisciplinary

NOTE Confidence: 0.8534613

00:16:21.059 --> 00:16:23.381 care in each of these sites

NOTE Confidence: 0.8534613

00:16:23.381 --> 00:16:24.542 to expand our

NOTE Confidence: 0.88162804

00:16:24.550 --> 00:16:26.812 ability to conduct clinical trials and

NOTE Confidence: 0.88162804

00:16:26.812 --> 00:16:29.618 to ensure that they have the resources,

NOTE Confidence: 0.88162804

00:16:29.620 --> 00:16:30.790 including research labs

NOTE Confidence: 0.88162804

00:16:30.790 --> 00:16:32.350 and these sites important.

NOTE Confidence: 0.88162804

00:16:32.350 --> 00:16:34.884 And we're always going to look at

NOTE Confidence: 0.88162804

00:16:34.884 --> 00:16:36.850 new opportunities to create new

NOTE Confidence: 0.88162804

00:16:36.850 --> 00:16:39.268 partnerships and to further invest in

NOTE Confidence: 0.88162804

00:16:39.268 --> 00:16:41.817 our current centers which were doing.

NOTE Confidence: 0.88162804

00:16:41.820 --> 00:16:46.360 As we speak. A key element of our

NOTE Confidence: 0.88162804

00:16:46.360 --> 00:16:48.370 success has to be engagement.

NOTE Confidence: 0.88162804

00:16:48.370 --> 00:16:50.970 I think we've learned a lot about how

NOTE Confidence: 0.88162804

00:16:50.970 --> 00:16:54.000 we can communicate in innovative ways.

NOTE Confidence: 0.88162804

00:16:54.000 --> 00:16:56.406 In the midst of this pandemic.

NOTE Confidence: 0.88162804

00:16:56.410 --> 00:16:57.613 But communication, transparency,

NOTE Confidence: 0.88162804

00:16:57.613 --> 00:16:58.816 sharing our strategy,

NOTE Confidence: 0.88162804

00:16:58.820 --> 00:17:00.890 and ensuring that we invest in

NOTE Confidence: 0.88162804

00:17:00.890 --> 00:17:03.290 our people towards a culture of

NOTE Confidence: 0.88162804

00:17:03.290 --> 00:17:05.660 excellence and innovation is critical.

NOTE Confidence: 0.88162804

00:17:05.660 --> 00:17:09.139 As we move in the years ahead.

NOTE Confidence: 0.88162804

00:17:09.140 --> 00:17:14.327 You know, terror staff was last year.

NOTE Confidence: 0.88162804

00:17:14.330 --> 00:17:16.265 Became our inaugural Chief Experience  
NOTE Confidence: 0.88162804

00:17:16.265 --> 00:17:18.617 Officer and working with Kim Slusser  
NOTE Confidence: 0.88162804

00:17:18.617 --> 00:17:20.377 is RVP for patient services.  
NOTE Confidence: 0.88162804

00:17:20.380 --> 00:17:22.872 They really are looking at all aspects  
NOTE Confidence: 0.88162804

00:17:22.872 --> 00:17:25.669 of our enterprise in terms of communication,  
NOTE Confidence: 0.88162804

00:17:25.670 --> 00:17:27.560 culture and engagement in terror.  
NOTE Confidence: 0.88162804

00:17:27.560 --> 00:17:30.094 Has led a faculty committee in this  
NOTE Confidence: 0.88162804

00:17:30.094 --> 00:17:33.229 space that I think is doing great work.  
NOTE Confidence: 0.88162804

00:17:33.230 --> 00:17:35.498 We've expanded our forums for communication.  
NOTE Confidence: 0.88162804

00:17:35.500 --> 00:17:37.390 Roy Decker enjoy stall, launched,  
NOTE Confidence: 0.88162804

00:17:37.390 --> 00:17:39.515 the clinical Trial Advisory Committee  
NOTE Confidence: 0.88162804

00:17:39.515 --> 00:17:42.411 to engage our all of our staff  
NOTE Confidence: 0.88162804

00:17:42.411 --> 00:17:44.499 and how we can best improve.  
NOTE Confidence: 0.88162804

00:17:44.500 --> 00:17:45.952 Our clinical research opportunities  
NOTE Confidence: 0.88162804

00:17:45.952 --> 00:17:47.767 we've looked at were looking  
NOTE Confidence: 0.88162804

00:17:47.767 --> 00:17:50.008 broadly about how we engage people

NOTE Confidence: 0.88162804  
00:17:50.008 --> 00:17:51.103 and understanding compensation,  
NOTE Confidence: 0.88162804  
00:17:51.110 --> 00:17:52.208 professional development an  
NOTE Confidence: 0.88162804  
00:17:52.208 --> 00:17:54.038 and to recognize our staff.  
NOTE Confidence: 0.88162804  
00:17:54.040 --> 00:17:56.609 Lots of forums that have been created,  
NOTE Confidence: 0.88162804  
00:17:56.610 --> 00:17:58.445 like our Luminary awards across  
NOTE Confidence: 0.88162804  
00:17:58.445 --> 00:17:59.546 the entire enterprise,  
NOTE Confidence: 0.88162804  
00:17:59.550 --> 00:18:02.160 Kim had a an event last month where we  
NOTE Confidence: 0.88162804  
00:18:02.160 --> 00:18:04.889 had a record number of educational grants  
NOTE Confidence: 0.88162804  
00:18:04.889 --> 00:18:07.989 for our nursing and nursing allied staff,  
NOTE Confidence: 0.88162804  
00:18:07.990 --> 00:18:11.140 and these are the kind of investments  
NOTE Confidence: 0.88162804  
00:18:11.140 --> 00:18:14.179 we need to continue to make.  
NOTE Confidence: 0.88162804  
00:18:14.180 --> 00:18:16.484 You know our center has been at the  
NOTE Confidence: 0.88162804  
00:18:16.484 --> 00:18:18.320 forefront of research innovation,  
NOTE Confidence: 0.88162804  
00:18:18.320 --> 00:18:20.390 most notably in immuno oncology and  
NOTE Confidence: 0.88162804  
00:18:20.390 --> 00:18:21.770 targeted therapies and biology.  
NOTE Confidence: 0.88162804



00:18:21.770 --> 00:18:23.840 No one never knows where the  
NOTE Confidence: 0.88162804

00:18:23.840 --> 00:18:25.220 next advances will come,  
NOTE Confidence: 0.88162804

00:18:25.220 --> 00:18:27.092 but we obviously have to make  
NOTE Confidence: 0.88162804

00:18:27.092 --> 00:18:29.020 sure that we position ourselves.  
NOTE Confidence: 0.88162804

00:18:29.020 --> 00:18:30.208 And this is work.  
NOTE Confidence: 0.88162804

00:18:30.208 --> 00:18:32.510 I think we've done over the years  
NOTE Confidence: 0.88162804

00:18:32.510 --> 00:18:33.848 in terms recruitment,  
NOTE Confidence: 0.88162804

00:18:33.850 --> 00:18:34.219 retention,  
NOTE Confidence: 0.88162804

00:18:34.219 --> 00:18:36.064 promotion of outstanding talent to  
NOTE Confidence: 0.88162804

00:18:36.064 --> 00:18:38.919 ensure that we have a state of the  
NOTE Confidence: 0.88162804

00:18:38.919 --> 00:18:40.564 art clinical operation to continuously  
NOTE Confidence: 0.88162804

00:18:40.564 --> 00:18:42.255 look at our clinical research  
NOTE Confidence: 0.88162804

00:18:42.255 --> 00:18:44.199 operations to ensure that it can  
NOTE Confidence: 0.88162804

00:18:44.200 --> 00:18:46.944 enable moving the science into the clinic.  
NOTE Confidence: 0.88162804

00:18:46.950 --> 00:18:48.994 To expand our translation  
NOTE Confidence: 0.88162804

00:18:48.994 --> 00:18:50.016 research infrastructure,

NOTE Confidence: 0.88162804

00:18:50.020 --> 00:18:53.597 which I'll touch upon to expand our

NOTE Confidence: 0.88162804

00:18:53.597 --> 00:18:55.130 cores and centers.

NOTE Confidence: 0.88162804

00:18:55.130 --> 00:18:56.970 To enhance, enable innovation,

NOTE Confidence: 0.88162804

00:18:56.970 --> 00:18:59.730 and then just to continuously promote

NOTE Confidence: 0.88162804

00:18:59.805 --> 00:19:01.770 innovation across population.

NOTE Confidence: 0.88162804

00:19:01.770 --> 00:19:05.550 Basic, translational and clinical science.

NOTE Confidence: 0.88162804

00:19:05.550 --> 00:19:07.750 Our seven research programs are

NOTE Confidence: 0.88162804

00:19:07.750 --> 00:19:09.950 really the organization framework for

NOTE Confidence: 0.88162804

00:19:10.013 --> 00:19:12.497 advancing science in our Cancer Center.

NOTE Confidence: 0.88162804

00:19:12.500 --> 00:19:15.956 In each is led by talented Co leaders.

NOTE Confidence: 0.88162804

00:19:15.960 --> 00:19:17.700 As you may know,

NOTE Confidence: 0.88162804

00:19:17.700 --> 00:19:20.310 Michaela Diant dining joined us in

NOTE Confidence: 0.88162804

00:19:20.398 --> 00:19:23.296 January as our new leader for CPC,

NOTE Confidence: 0.88162804

00:19:23.300 --> 00:19:25.886 and we're glad to have Michaela,

NOTE Confidence: 0.88162804

00:19:25.890 --> 00:19:28.218 but we have such great leaders

NOTE Confidence: 0.88162804

00:19:28.218 --> 00:19:30.860 across the realm who are really  
NOTE Confidence: 0.88162804

00:19:30.860 --> 00:19:32.369 advancing the mission.  
NOTE Confidence: 0.88162804

00:19:32.370 --> 00:19:35.163 One note that you may have seen  
NOTE Confidence: 0.88162804

00:19:35.163 --> 00:19:39.004 this past week was on the advice of  
NOTE Confidence: 0.88162804

00:19:39.004 --> 00:19:41.048 our external Scientific Advisory  
NOTE Confidence: 0.88162804

00:19:41.048 --> 00:19:42.870 Board we elected to.  
NOTE Confidence: 0.88162804

00:19:42.870 --> 00:19:47.280 To move our cancer microbiology.  
NOTE Confidence: 0.88162804

00:19:47.280 --> 00:19:50.444 Program off the roster and to move  
NOTE Confidence: 0.88162804

00:19:50.444 --> 00:19:53.150 the membership into other programs.  
NOTE Confidence: 0.86966103

00:19:53.150 --> 00:19:55.585 Candidly, that was a difficult  
NOTE Confidence: 0.86966103

00:19:55.585 --> 00:19:58.020 decision because our Cancer Center  
NOTE Confidence: 0.86966103

00:19:58.100 --> 00:20:00.200 has an extraordinary legacy.  
NOTE Confidence: 0.86966103

00:20:00.200 --> 00:20:02.815 Of great work of really  
NOTE Confidence: 0.86966103

00:20:02.815 --> 00:20:05.430 phenomenal work in this space,  
NOTE Confidence: 0.86966103

00:20:05.430 --> 00:20:08.454 and we continue to have outstanding  
NOTE Confidence: 0.86966103

00:20:08.454 --> 00:20:10.470 investigators in cancer microbiology

NOTE Confidence: 0.86966103

00:20:10.549 --> 00:20:12.006 virology, the microbium.

NOTE Confidence: 0.86966103

00:20:12.006 --> 00:20:14.484 But the challenges in terms of

NOTE Confidence: 0.86966103

00:20:14.484 --> 00:20:17.309 funding in terms of the rules for

NOTE Confidence: 0.86966103

00:20:17.309 --> 00:20:19.136 the NCIII think Walther, Amy,

NOTE Confidence: 0.86966103

00:20:19.136 --> 00:20:21.424 Dan Demeo and I and others came to

NOTE Confidence: 0.86966103

00:20:21.424 --> 00:20:23.945 the conclusion that it was best given

NOTE Confidence: 0.86966103

00:20:23.945 --> 00:20:26.705 the feedback we were getting to move

NOTE Confidence: 0.86966103

00:20:26.705 --> 00:20:28.790 those members into other programs.

NOTE Confidence: 0.86966103

00:20:28.790 --> 00:20:31.156 Let me just say we will always

NOTE Confidence: 0.86966103

00:20:31.156 --> 00:20:33.304 celebrate the work that these people

NOTE Confidence: 0.86966103

00:20:33.304 --> 00:20:36.203 have been doing and are doing and this

NOTE Confidence: 0.86966103

00:20:36.203 --> 00:20:38.716 will be a great opportunity to expand

NOTE Confidence: 0.86966103

00:20:38.716 --> 00:20:42.440 the reach of our other six programs.

NOTE Confidence: 0.86966103

00:20:42.440 --> 00:20:45.086 Over the past years I've we've celebrated

NOTE Confidence: 0.86966103

00:20:45.086 --> 00:20:47.940 our growth in direct research funding,

NOTE Confidence: 0.86966103

00:20:47.940 --> 00:20:50.712 and last year we talked about how  
NOTE Confidence: 0.86966103

00:20:50.712 --> 00:20:53.754 we were so close to the three  
NOTE Confidence: 0.86966103

00:20:53.754 --> 00:20:56.400 digit mark for the first time.  
NOTE Confidence: 0.86966103

00:20:56.400 --> 00:20:58.812 Well, in 2020 we hit \$107,000,000  
NOTE Confidence: 0.86966103

00:20:58.812 --> 00:21:01.050 in total direct research funding,  
NOTE Confidence: 0.86966103

00:21:01.050 --> 00:21:03.588 which is a really important mark,  
NOTE Confidence: 0.86966103

00:21:03.590 --> 00:21:06.290 and again emphasizes the elite  
NOTE Confidence: 0.86966103

00:21:06.290 --> 00:21:08.990 status of our Cancer Center.  
NOTE Confidence: 0.86966103

00:21:08.990 --> 00:21:11.882 We've had an incredible clinical trial  
NOTE Confidence: 0.86966103

00:21:11.882 --> 00:21:14.469 program which has continued to grow,  
NOTE Confidence: 0.86966103

00:21:14.470 --> 00:21:17.382 but over the past few years has  
NOTE Confidence: 0.86966103

00:21:17.382 --> 00:21:20.418 plateaued and the challenges of kovid,  
NOTE Confidence: 0.86966103

00:21:20.420 --> 00:21:22.820 and last year certainly saw a  
NOTE Confidence: 0.86966103

00:21:22.820 --> 00:21:25.036 noticeable drop on our Roman's  
NOTE Confidence: 0.86966103

00:21:25.036 --> 00:21:27.726 noticeable drop in our activities.  
NOTE Confidence: 0.86966103

00:21:27.730 --> 00:21:30.010 Some of that was covid,

NOTE Confidence: 0.86966103

00:21:30.010 --> 00:21:32.971 some of that candidly was a recognition

NOTE Confidence: 0.86966103

00:21:32.971 --> 00:21:36.449 that the rapid growth that occurs over

NOTE Confidence: 0.86966103

00:21:36.449 --> 00:21:39.641 the past decade created some inefficiencies.

NOTE Confidence: 0.86966103

00:21:39.650 --> 00:21:42.051 And issues in terms of the way

NOTE Confidence: 0.86966103

00:21:42.051 --> 00:21:43.870 we were doing business,

NOTE Confidence: 0.86966103

00:21:43.870 --> 00:21:45.046 most notably regulatory.

NOTE Confidence: 0.86966103

00:21:45.046 --> 00:21:47.398 It's been a challenging year in

NOTE Confidence: 0.86966103

00:21:47.398 --> 00:21:49.250 terms of our clinical trial,

NOTE Confidence: 0.86966103

00:21:49.250 --> 00:21:52.314 and I will tell you as I leave,

NOTE Confidence: 0.86966103

00:21:52.320 --> 00:21:55.968 this is 1 issue that I I wish we I want

NOTE Confidence: 0.86966103

00:21:55.968 --> 00:22:00.000 to make sure we resolve as soon as possible.

NOTE Confidence: 0.86966103

00:22:00.000 --> 00:22:02.304 Namely, we have to expand and

NOTE Confidence: 0.86966103

00:22:02.304 --> 00:22:03.840 reorganize our regulatory processes.

NOTE Confidence: 0.86966103

00:22:03.840 --> 00:22:05.760 We've had about 105 audits

NOTE Confidence: 0.86966103

00:22:05.760 --> 00:22:07.296 conducted by external consultants.

NOTE Confidence: 0.86966103

00:22:07.300 --> 00:22:09.598 You're on opportunities to fix things,  
NOTE Confidence: 0.86966103

00:22:09.600 --> 00:22:10.878 nothing that was.  
NOTE Confidence: 0.86966103

00:22:10.878 --> 00:22:12.156 Serious in nature,  
NOTE Confidence: 0.86966103

00:22:12.160 --> 00:22:14.095 but clearly an important need  
NOTE Confidence: 0.86966103

00:22:14.095 --> 00:22:16.030 to look at our workflow.  
NOTE Confidence: 0.86966103

00:22:16.030 --> 00:22:17.965 We've been approved to hire  
NOTE Confidence: 0.86966103

00:22:17.965 --> 00:22:19.900 a number of regulatory staff,  
NOTE Confidence: 0.86966103

00:22:19.900 --> 00:22:22.548 and I want to applaud the work of  
NOTE Confidence: 0.86966103

00:22:22.548 --> 00:22:25.213 Roy Decker joist all in their teams  
NOTE Confidence: 0.86966103

00:22:25.213 --> 00:22:28.071 in moving that forward and we are  
NOTE Confidence: 0.86966103

00:22:28.071 --> 00:22:30.216 looking forward for support from  
NOTE Confidence: 0.86966103

00:22:30.216 --> 00:22:32.358 the University to advance those  
NOTE Confidence: 0.86966103

00:22:32.358 --> 00:22:34.902 recruitments rapidly so that we can  
NOTE Confidence: 0.86966103

00:22:34.902 --> 00:22:37.319 activate trials and then work with our.  
NOTE Confidence: 0.86966103

00:22:37.320 --> 00:22:39.250 Our disease center leaders to  
NOTE Confidence: 0.86966103

00:22:39.250 --> 00:22:40.408 expand the portfolio.

NOTE Confidence: 0.86966103

00:22:40.410 --> 00:22:43.068 Something we have to do imminently.

NOTE Confidence: 0.86966103

00:22:43.070 --> 00:22:46.006 And we are committed to doing imminently now,

NOTE Confidence: 0.86966103

00:22:46.010 --> 00:22:47.434 this is really important.

NOTE Confidence: 0.86966103

00:22:47.434 --> 00:22:50.040 There have been some really positive things.

NOTE Confidence: 0.86966103

00:22:50.040 --> 00:22:52.581 The work that Joyce is done on

NOTE Confidence: 0.86966103

00:22:52.581 --> 00:22:54.080 our clinical operations side,

NOTE Confidence: 0.86966103

00:22:54.080 --> 00:22:55.548 has converted what historically

NOTE Confidence: 0.86966103

00:22:55.548 --> 00:22:58.496 has been a 25 to 30% vacancy rate

NOTE Confidence: 0.86966103

00:22:58.496 --> 00:23:00.734 on clinical operations to a rate

NOTE Confidence: 0.86966103

00:23:00.734 --> 00:23:02.150 that's now under 5%,

NOTE Confidence: 0.86966103

00:23:02.150 --> 00:23:05.264 and I want to thank the people working in

NOTE Confidence: 0.86966103

00:23:05.264 --> 00:23:08.389 the CTO for their Esprit decor in that,

NOTE Confidence: 0.86966103

00:23:08.390 --> 00:23:10.592 and as we now rebuild our

NOTE Confidence: 0.86966103

00:23:10.592 --> 00:23:11.326 regulatory services,

NOTE Confidence: 0.86966103

00:23:11.330 --> 00:23:13.230 I'm looking forward to seeing.

NOTE Confidence: 0.86966103



00:23:13.230 --> 00:23:15.220 Even greater output from our  
NOTE Confidence: 0.86966103

00:23:15.220 --> 00:23:16.414 clinical trial program,  
NOTE Confidence: 0.86966103

00:23:16.420 --> 00:23:18.410 the impact of our clinical  
NOTE Confidence: 0.86966103

00:23:18.410 --> 00:23:20.002 trials this past year,  
NOTE Confidence: 0.83776164

00:23:20.010 --> 00:23:22.434 you know, has been nothing short  
NOTE Confidence: 0.83776164

00:23:22.434 --> 00:23:24.512 of extraordinary or herbs actually  
NOTE Confidence: 0.83776164

00:23:24.512 --> 00:23:27.193 let it a number of pivotal studies,  
NOTE Confidence: 0.83776164

00:23:27.200 --> 00:23:28.412 probably most prominently,  
NOTE Confidence: 0.83776164

00:23:28.412 --> 00:23:31.240 was the study VO Symerton IB in  
NOTE Confidence: 0.83776164

00:23:31.315 --> 00:23:33.300 agement therapy lung cancer with  
NOTE Confidence: 0.83776164

00:23:33.300 --> 00:23:35.570 what amounts to about an 80%  
NOTE Confidence: 0.83776164

00:23:35.570 --> 00:23:37.570 improvement in disease free survival,  
NOTE Confidence: 0.83776164

00:23:37.570 --> 00:23:40.530 something that you just don't  
NOTE Confidence: 0.83776164

00:23:40.530 --> 00:23:42.898 see in oncology research.  
NOTE Confidence: 0.83776164

00:23:42.900 --> 00:23:45.348 Craig Crews launched a series of  
NOTE Confidence: 0.83776164

00:23:45.348 --> 00:23:46.576 programs, a Protex.

NOTE Confidence: 0.83776164

00:23:46.576 --> 00:23:48.616 Anne frankly launched our Venice

NOTE Confidence: 0.83776164

00:23:48.616 --> 00:23:50.669 working with Dan Petra lack.

NOTE Confidence: 0.83776164

00:23:50.670 --> 00:23:53.292 They made their lead program targeting

NOTE Confidence: 0.83776164

00:23:53.292 --> 00:23:55.993 the Angie receptor and presented at

NOTE Confidence: 0.83776164

00:23:55.993 --> 00:23:58.178 ASCO with really promising proof

NOTE Confidence: 0.83776164

00:23:58.178 --> 00:24:00.916 of concept that this idea out of

NOTE Confidence: 0.83776164

00:24:00.916 --> 00:24:02.938 the laboratory it out of Yale,

NOTE Confidence: 0.83776164

00:24:02.940 --> 00:24:04.785 actually can degrade and receptors

NOTE Confidence: 0.83776164

00:24:04.785 --> 00:24:07.172 for the benefit of patients with

NOTE Confidence: 0.83776164

00:24:07.172 --> 00:24:09.076 castrate resistant prostate cancer.

NOTE Confidence: 0.83776164

00:24:09.080 --> 00:24:11.120 And this is, I think,

NOTE Confidence: 0.83776164

00:24:11.120 --> 00:24:13.000 an important new therapeutic.

NOTE Confidence: 0.83776164

00:24:13.000 --> 00:24:15.820 Domain that is coming out of

NOTE Confidence: 0.83776164

00:24:15.901 --> 00:24:17.359 our Cancer Center.

NOTE Confidence: 0.83776164

00:24:17.360 --> 00:24:19.952 The sort of litany of studies that came

NOTE Confidence: 0.83776164

00:24:19.952 --> 00:24:22.896 out this past year are really Legion Anas.

NOTE Confidence: 0.83776164

00:24:22.900 --> 00:24:24.136 I love to quote.

NOTE Confidence: 0.83776164

00:24:24.136 --> 00:24:26.823 I think what we can say with great

NOTE Confidence: 0.83776164

00:24:26.823 --> 00:24:29.462 pride is that over the past year,

NOTE Confidence: 0.83776164

00:24:29.470 --> 00:24:31.717 our Cancer Center has led to four

NOTE Confidence: 0.83776164

00:24:31.717 --> 00:24:33.970 FDA approvals in the oncology space.

NOTE Confidence: 0.83776164

00:24:33.970 --> 00:24:35.330 I've said it before.

NOTE Confidence: 0.83776164

00:24:35.330 --> 00:24:38.809 I'll say it again when I go to site visits.

NOTE Confidence: 0.83776164

00:24:38.810 --> 00:24:41.358 A Cancer Center may mention that in

NOTE Confidence: 0.83776164

00:24:41.358 --> 00:24:44.688 the past year they had one or two of these,

NOTE Confidence: 0.83776164

00:24:44.690 --> 00:24:47.266 having four in one year is truly

NOTE Confidence: 0.83776164

00:24:47.266 --> 00:24:48.370 extraordinary and reflective.

NOTE Confidence: 0.83776164

00:24:48.370 --> 00:24:51.716 Of just how exceptional our center is.

NOTE Confidence: 0.83776164

00:24:51.720 --> 00:24:53.610 I mentioned how grateful I am and

NOTE Confidence: 0.83776164

00:24:53.610 --> 00:24:56.272 we should all be to work the Joycon

NOTE Confidence: 0.83776164

00:24:56.272 --> 00:24:58.057 warrior doing and there's opportunities.

NOTE Confidence: 0.83776164

00:24:58.060 --> 00:24:59.964 I think there's a lot of work

NOTE Confidence: 0.83776164

00:24:59.964 --> 00:25:02.180 going on in our staffing models.

NOTE Confidence: 0.83776164

00:25:02.180 --> 00:25:03.765 We've gotta work on regulatory

NOTE Confidence: 0.83776164

00:25:03.765 --> 00:25:04.716 and trial activation.

NOTE Confidence: 0.83776164

00:25:04.720 --> 00:25:06.554 We need to figure out how to

NOTE Confidence: 0.83776164

00:25:06.554 --> 00:25:08.228 better leverage IT to improve

NOTE Confidence: 0.83776164

00:25:08.228 --> 00:25:09.467 efficiencies and tracking,

NOTE Confidence: 0.83776164

00:25:09.470 --> 00:25:12.006 and they have a number of great ideas

NOTE Confidence: 0.83776164

00:25:12.006 --> 00:25:13.909 working with your on to advance.

NOTE Confidence: 0.83776164

00:25:13.910 --> 00:25:16.080 We've got to look at our portfolios

NOTE Confidence: 0.83776164

00:25:16.080 --> 00:25:18.024 in clinical research and to make

NOTE Confidence: 0.83776164

00:25:18.024 --> 00:25:19.614 sure that we maximize enrollments.

NOTE Confidence: 0.83776164

00:25:19.620 --> 00:25:22.148 I think we've actually done a great job.

NOTE Confidence: 0.83776164

00:25:22.150 --> 00:25:23.820 Andrea Silber and others of.

NOTE Confidence: 0.83776164

00:25:23.820 --> 00:25:25.436 Expanding our enrollment minorities,

NOTE Confidence: 0.83776164

00:25:25.436 --> 00:25:27.860 which is at a new high,  
NOTE Confidence: 0.83776164

00:25:27.860 --> 00:25:29.915 but that's something we always  
NOTE Confidence: 0.83776164

00:25:29.915 --> 00:25:32.300 have to keep an eye on.  
NOTE Confidence: 0.83776164

00:25:32.300 --> 00:25:33.948 We're expanding genomic annotation.  
NOTE Confidence: 0.83776164

00:25:33.948 --> 00:25:36.420 How can we leverage that towards  
NOTE Confidence: 0.83776164

00:25:36.481 --> 00:25:38.201 advancing novel clinical trials  
NOTE Confidence: 0.83776164

00:25:38.201 --> 00:25:40.351 and to continuously look at  
NOTE Confidence: 0.83776164

00:25:40.351 --> 00:25:42.273 biospecimen collections so we can  
NOTE Confidence: 0.83776164

00:25:42.273 --> 00:25:44.058 understand both our successes and  
NOTE Confidence: 0.83776164

00:25:44.058 --> 00:25:47.940 our failures in clinical research?  
NOTE Confidence: 0.83776164

00:25:47.940 --> 00:25:50.327 We've talked for the past several years  
NOTE Confidence: 0.83776164

00:25:50.327 --> 00:25:51.890 on expanding translation research,  
NOTE Confidence: 0.83776164

00:25:51.890 --> 00:25:54.038 and I think the past year,  
NOTE Confidence: 0.83776164

00:25:54.040 --> 00:25:55.630 despite the pandemic has been  
NOTE Confidence: 0.83776164

00:25:55.630 --> 00:25:57.220 one where where there's a  
NOTE Confidence: 0.83776164

00:25:57.278 --> 00:25:59.070 number of exciting initiatives.

NOTE Confidence: 0.83776164

00:25:59.070 --> 00:26:01.310 We've been very grateful to Roy Herbs

NOTE Confidence: 0.83776164

00:26:01.310 --> 00:26:04.294 and his team in using the T Terra

NOTE Confidence: 0.83776164

00:26:04.294 --> 00:26:06.249 money to support translational research,

NOTE Confidence: 0.83776164

00:26:06.250 --> 00:26:07.634 new clinical trial spores,

NOTE Confidence: 0.83776164

00:26:07.634 --> 00:26:09.710 and other things which really have

NOTE Confidence: 0.83776164

00:26:09.774 --> 00:26:11.988 paid off beginning before the pandemic.

NOTE Confidence: 0.83776164

00:26:11.990 --> 00:26:13.845 We launched the Universal consent

NOTE Confidence: 0.83776164

00:26:13.845 --> 00:26:16.467 where every new patient is asked to

NOTE Confidence: 0.83776164

00:26:16.467 --> 00:26:18.555 consent to have their clinical data.

NOTE Confidence: 0.83776164

00:26:18.560 --> 00:26:19.388 Their specimens,

NOTE Confidence: 0.83776164

00:26:19.388 --> 00:26:22.286 all of it put into a database

NOTE Confidence: 0.83776164

00:26:22.286 --> 00:26:24.019 available for clinical research

NOTE Confidence: 0.83776164

00:26:24.019 --> 00:26:26.094 that is up and running.

NOTE Confidence: 0.83776164

00:26:26.100 --> 00:26:28.620 We were slowed by the pandemic,

NOTE Confidence: 0.83776164

00:26:28.620 --> 00:26:30.695 but we look forward to

NOTE Confidence: 0.83776164

00:26:30.695 --> 00:26:32.770 resuming that this year or  
NOTE Confidence: 0.8485185

00:26:32.863 --> 00:26:36.154 pilot work says that 85% of new patients  
NOTE Confidence: 0.8485185

00:26:36.154 --> 00:26:38.662 will agree to participate this month,  
NOTE Confidence: 0.8485185

00:26:38.670 --> 00:26:39.972 February and March.  
NOTE Confidence: 0.8485185

00:26:39.972 --> 00:26:42.576 We will be launching whole XM  
NOTE Confidence: 0.8485185

00:26:42.576 --> 00:26:44.539 sequencing on all new patients,  
NOTE Confidence: 0.8485185

00:26:44.540 --> 00:26:46.630 initially with human logical indices,  
NOTE Confidence: 0.8485185

00:26:46.630 --> 00:26:49.563 but then two solid tumors were a  
NOTE Confidence: 0.8485185

00:26:49.563 --> 00:26:52.470 clinical report of roughly 500 events.  
NOTE Confidence: 0.8485185

00:26:52.470 --> 00:26:53.892 Of mutations, translocations,  
NOTE Confidence: 0.8485185

00:26:53.892 --> 00:26:56.736 rearrangements will be put into the  
NOTE Confidence: 0.8485185

00:26:56.736 --> 00:26:59.245 clinical record and the all the data  
NOTE Confidence: 0.8485185

00:26:59.245 --> 00:27:01.299 of roughly 24,000 genes from whole  
NOTE Confidence: 0.8485185

00:27:01.299 --> 00:27:03.679 exomes we put into a research database  
NOTE Confidence: 0.8485185

00:27:03.679 --> 00:27:07.278 for all of us to benefit from.  
NOTE Confidence: 0.8485185

00:27:07.280 --> 00:27:09.332 Mike Murray has been moving forward

NOTE Confidence: 0.8485185

00:27:09.332 --> 00:27:11.180 on the Generations project in

NOTE Confidence: 0.8485185

00:27:11.180 --> 00:27:12.856 terms of germline characterization,

NOTE Confidence: 0.8485185

00:27:12.860 --> 00:27:13.219 characterization,

NOTE Confidence: 0.8485185

00:27:13.219 --> 00:27:15.373 and I encourage everyone to think

NOTE Confidence: 0.8485185

00:27:15.373 --> 00:27:17.655 about that as an opportunity to

NOTE Confidence: 0.8485185

00:27:17.655 --> 00:27:19.555 expand their own research portfolios.

NOTE Confidence: 0.8485185

00:27:19.560 --> 00:27:21.786 Ed captain has been working \*\*\*\*

NOTE Confidence: 0.8485185

00:27:21.790 --> 00:27:23.735 \*\* Biospecimen collection and Wade

NOTE Confidence: 0.8485185

00:27:23.735 --> 00:27:26.164 Schultz and Alan Chow have launched

NOTE Confidence: 0.8485185

00:27:26.164 --> 00:27:27.844 the Comprehensive Health platform

NOTE Confidence: 0.8485185

00:27:27.844 --> 00:27:30.896 where all of these data get put into

NOTE Confidence: 0.8485185

00:27:30.896 --> 00:27:33.295 a data link where we can leverage and

NOTE Confidence: 0.8485185

00:27:33.295 --> 00:27:36.055 this was used to a great extent and

NOTE Confidence: 0.8485185

00:27:36.055 --> 00:27:39.210 in the publications that we put out.

NOTE Confidence: 0.8485185

00:27:39.210 --> 00:27:40.134 About through covid.

NOTE Confidence: 0.8485185



00:27:40.134 --> 00:27:42.290 This will be a data warehouse that  
NOTE Confidence: 0.8485185

00:27:42.355 --> 00:27:45.064 we will leverage for all of these  
NOTE Confidence: 0.8485185

00:27:45.064 --> 00:27:46.225 translational research initiatives,  
NOTE Confidence: 0.8485185

00:27:46.230 --> 00:27:48.480 and I congratulate all the people  
NOTE Confidence: 0.8485185

00:27:48.480 --> 00:27:51.266 on this slide and others for the  
NOTE Confidence: 0.8485185

00:27:51.266 --> 00:27:52.478 work they've done.  
NOTE Confidence: 0.8485185

00:27:52.480 --> 00:27:54.300 Our sport program continues to  
NOTE Confidence: 0.8485185

00:27:54.300 --> 00:27:56.620 enlarge beyond our skin lung scores.  
NOTE Confidence: 0.8485185

00:27:56.620 --> 00:27:58.500 As you know, last fall,  
NOTE Confidence: 0.8485185

00:27:58.500 --> 00:28:00.400 Barbara Burtness and team were  
NOTE Confidence: 0.8485185

00:28:00.400 --> 00:28:02.300 successful in getting ahead and  
NOTE Confidence: 0.8485185

00:28:02.364 --> 00:28:04.506 export where now with three spores.  
NOTE Confidence: 0.8485185

00:28:04.510 --> 00:28:07.128 Only six cancer centers in the United  
NOTE Confidence: 0.8485185

00:28:07.128 --> 00:28:09.780 States have more spore grants than us,  
NOTE Confidence: 0.8485185

00:28:09.780 --> 00:28:13.945 again putting us in that elite category.  
NOTE Confidence: 0.8485185

00:28:13.950 --> 00:28:15.930 Marat in Antonio or work still

NOTE Confidence: 0.8485185

00:28:15.930 --> 00:28:17.526 working \*\*\*\* \*\* the brains.

NOTE Confidence: 0.8485185

00:28:17.526 --> 00:28:19.086 Poor that will probably require

NOTE Confidence: 0.8485185

00:28:19.086 --> 00:28:20.220 a recent mission,

NOTE Confidence: 0.8485185

00:28:20.220 --> 00:28:22.200 but we know under their leadership,

NOTE Confidence: 0.8485185

00:28:22.200 --> 00:28:24.692 good things are going to happen and

NOTE Confidence: 0.8485185

00:28:24.692 --> 00:28:27.226 we look forward to other spores that

NOTE Confidence: 0.8485185

00:28:27.226 --> 00:28:29.810 will be launched in the years ahead.

NOTE Confidence: 0.8485185

00:28:29.810 --> 00:28:32.366 We've launched a number of centers.

NOTE Confidence: 0.8485185

00:28:32.370 --> 00:28:35.303 One particularly proud of building on the

NOTE Confidence: 0.8485185

00:28:35.303 --> 00:28:37.900 extremely rich legacy of meaning biology.

NOTE Confidence: 0.8485185

00:28:37.900 --> 00:28:40.246 Our successes in immuno oncology is

NOTE Confidence: 0.8485185

00:28:40.246 --> 00:28:43.020 our Yale Center for Immuno Oncology,

NOTE Confidence: 0.8485185

00:28:43.020 --> 00:28:45.145 a partnership between the Cancer

NOTE Confidence: 0.8485185

00:28:45.145 --> 00:28:46.420 Center in Immunobiology,

NOTE Confidence: 0.8485185

00:28:46.420 --> 00:28:48.475 Marcus Bosenberg and before him

NOTE Confidence: 0.8485185

00:28:48.475 --> 00:28:51.062 Roy Herbs have done great work  
NOTE Confidence: 0.8485185

00:28:51.062 --> 00:28:53.332 as interim director's I think  
NOTE Confidence: 0.8485185

00:28:53.332 --> 00:28:55.626 launching a annual symposium Marcus  
NOTE Confidence: 0.8485185

00:28:55.626 --> 00:28:58.008 was successful in getting a number  
NOTE Confidence: 0.8485185

00:28:58.008 --> 00:29:00.412 of new grants in the IO space.  
NOTE Confidence: 0.8485185

00:29:00.412 --> 00:29:02.750 And a lot of exciting new collaborations  
NOTE Confidence: 0.8485185

00:29:02.750 --> 00:29:05.879 and efforts as we continue to watch  
NOTE Confidence: 0.8485185

00:29:05.879 --> 00:29:08.217 the success of this new center,  
NOTE Confidence: 0.8485185

00:29:08.220 --> 00:29:10.788 some great studies that come out  
NOTE Confidence: 0.8485185

00:29:10.788 --> 00:29:12.902 of the individuals working in  
NOTE Confidence: 0.8485185

00:29:12.902 --> 00:29:15.184 this space just in the past year.  
NOTE Confidence: 0.8485185

00:29:15.190 --> 00:29:18.806 A team led by Aaron Ring and others,  
NOTE Confidence: 0.8485185

00:29:18.810 --> 00:29:20.358 characterized ILT L,  
NOTE Confidence: 0.8485185

00:29:20.358 --> 00:29:20.874 18,  
NOTE Confidence: 0.8485185

00:29:20.874 --> 00:29:23.970 which enhances you know antitumor immunity.  
NOTE Confidence: 0.8485185

00:29:23.970 --> 00:29:26.255 What Aaron and others discovered

NOTE Confidence: 0.8485185

00:29:26.255 --> 00:29:29.656 was that the problem was IL 18

NOTE Confidence: 0.8485185

00:29:29.656 --> 00:29:31.712 binding protein which essentially

NOTE Confidence: 0.8485185

00:29:31.712 --> 00:29:34.720 nullified the ability of D R18

NOTE Confidence: 0.8485185

00:29:34.720 --> 00:29:36.900 to stimulate an immune response.

NOTE Confidence: 0.8485185

00:29:36.900 --> 00:29:38.840 But Aaron ultimately engineered

NOTE Confidence: 0.8485185

00:29:38.840 --> 00:29:42.170 a decoy resistant ILT nor D R18,

NOTE Confidence: 0.8485185

00:29:42.170 --> 00:29:44.090 which dramatically improves survival

NOTE Confidence: 0.8485185

00:29:44.090 --> 00:29:46.716 in mouse models, and ultimately,

NOTE Confidence: 0.8485185

00:29:46.716 --> 00:29:50.867 I think is now providing a very

NOTE Confidence: 0.8485185

00:29:50.867 --> 00:29:54.278 promising IO IO therapy that is now.

NOTE Confidence: 0.8485185

00:29:54.280 --> 00:29:56.820 Planned for an intended clinical

NOTE Confidence: 0.8485185

00:29:56.820 --> 00:29:59.360 trial through a startup that

NOTE Confidence: 0.7700431

00:29:59.444 --> 00:30:01.609 Aaron and others have law.

NOTE Confidence: 0.7700431

00:30:01.610 --> 00:30:03.510 At the same time,

NOTE Confidence: 0.7700431

00:30:03.510 --> 00:30:07.252 a team led by Akiko Osaki, Nana Pile,

NOTE Confidence: 0.7700431

00:30:07.252 --> 00:30:09.482 and others have been focusing  
NOTE Confidence: 0.7700431

00:30:09.482 --> 00:30:12.059 on the innate immune system,  
NOTE Confidence: 0.7700431

00:30:12.060 --> 00:30:13.836 leveraging nucleic acid sensing  
NOTE Confidence: 0.7700431

00:30:13.836 --> 00:30:16.056 pathways where they have shown  
NOTE Confidence: 0.7700431

00:30:16.056 --> 00:30:19.092 that rig one agonist can documents  
NOTE Confidence: 0.7700431

00:30:19.092 --> 00:30:20.607 significant antitumor efficacy.  
NOTE Confidence: 0.7700431

00:30:20.610 --> 00:30:23.578 Anna robust response in terms of T  
NOTE Confidence: 0.7700431

00:30:23.578 --> 00:30:27.259 cell and NK cell infusion the tumors,  
NOTE Confidence: 0.7700431

00:30:27.260 --> 00:30:29.248 suggesting that you can  
NOTE Confidence: 0.7700431

00:30:29.248 --> 00:30:30.739 leverage Nate immunity.  
NOTE Confidence: 0.7700431

00:30:30.740 --> 00:30:33.512 In a way to further advance immuno  
NOTE Confidence: 0.7700431

00:30:33.512 --> 00:30:36.648 oncology and both of these as I mentioned  
NOTE Confidence: 0.7700431

00:30:36.648 --> 00:30:39.053 or now startups that will further  
NOTE Confidence: 0.7700431

00:30:39.053 --> 00:30:41.795 move Yale science into the clinic.  
NOTE Confidence: 0.7700431

00:30:41.800 --> 00:30:44.020 For a number of years,  
NOTE Confidence: 0.7700431

00:30:44.020 --> 00:30:46.378 we've been working hard to expand

NOTE Confidence: 0.7700431

00:30:46.378 --> 00:30:48.483 our cadre of physician scientists

NOTE Confidence: 0.7700431

00:30:48.483 --> 00:30:51.261 who really do bridge the basic

NOTE Confidence: 0.7700431

00:30:51.261 --> 00:30:53.657 and clinical individuals who not

NOTE Confidence: 0.7700431

00:30:53.657 --> 00:30:55.525 only are outstanding physicians,

NOTE Confidence: 0.7700431

00:30:55.530 --> 00:30:57.122 but outstanding scientists who

NOTE Confidence: 0.7700431

00:30:57.122 --> 00:30:59.112 each would merit appointments in

NOTE Confidence: 0.7700431

00:30:59.112 --> 00:31:01.290 a basic scientific Department.

NOTE Confidence: 0.7700431

00:31:01.290 --> 00:31:03.948 We were very fortunate last year

NOTE Confidence: 0.7700431

00:31:03.948 --> 00:31:05.720 to recruit Marcus Musician,

NOTE Confidence: 0.7700431

00:31:05.720 --> 00:31:07.492 really an international leader,

NOTE Confidence: 0.7700431

00:31:07.492 --> 00:31:08.378 physician scientists,

NOTE Confidence: 0.7700431

00:31:08.380 --> 00:31:09.712 B cell biologists,

NOTE Confidence: 0.7700431

00:31:09.712 --> 00:31:10.600 cancer biologists,

NOTE Confidence: 0.7700431

00:31:10.600 --> 00:31:13.450 immunologists to lead being Orgel director.

NOTE Confidence: 0.7700431

00:31:13.450 --> 00:31:15.760 Of the Center for Molecular and

NOTE Confidence: 0.7700431

00:31:15.760 --> 00:31:17.766 Cellular Oncology to be housed  
NOTE Confidence: 0.7700431

00:31:17.766 --> 00:31:20.106 at 300 George Street and Marcus.  
NOTE Confidence: 0.7700431

00:31:20.110 --> 00:31:22.055 Since historic beyond the great  
NOTE Confidence: 0.7700431

00:31:22.055 --> 00:31:24.000 recruitments we've done in this  
NOTE Confidence: 0.7700431

00:31:24.071 --> 00:31:25.986 space before Marcus is arrival,  
NOTE Confidence: 0.7700431

00:31:25.990 --> 00:31:28.342 Marcus is now bringing in a  
NOTE Confidence: 0.7700431

00:31:28.342 --> 00:31:29.910 number of outstanding recruits,  
NOTE Confidence: 0.7700431

00:31:29.910 --> 00:31:31.870 really exceptional people, and looking.  
NOTE Confidence: 0.7700431

00:31:31.870 --> 00:31:34.175 We're looking forward to that  
NOTE Confidence: 0.7700431

00:31:34.175 --> 00:31:36.019 program continuing to grow.  
NOTE Confidence: 0.7700431

00:31:36.020 --> 00:31:38.512 We look at other ways to advance  
NOTE Confidence: 0.7700431

00:31:38.512 --> 00:31:40.538 innovation in terms of new cores.  
NOTE Confidence: 0.7700431

00:31:40.540 --> 00:31:41.968 Are functional genomics core,  
NOTE Confidence: 0.7700431

00:31:41.968 --> 00:31:44.708 which I think is going to be a  
NOTE Confidence: 0.7700431

00:31:44.708 --> 00:31:46.836 powerful tool for all of us in terms  
NOTE Confidence: 0.7700431

00:31:46.903 --> 00:31:49.238 of crispr and related technologies.

NOTE Confidence: 0.7700431  
00:31:49.240 --> 00:31:49.640 Marcus,  
NOTE Confidence: 0.7700431  
00:31:49.640 --> 00:31:51.640 Bosenberg and others have launched  
NOTE Confidence: 0.7700431  
00:31:51.640 --> 00:31:53.240 the Precision Modeling Cancer  
NOTE Confidence: 0.7700431  
00:31:53.301 --> 00:31:55.282 modeling core to really use novel in  
NOTE Confidence: 0.7700431  
00:31:55.282 --> 00:31:57.249 vivo models to test our prostheses,  
NOTE Confidence: 0.7700431  
00:31:57.250 --> 00:31:59.338 we continue to invest in metabolism,  
NOTE Confidence: 0.7700431  
00:31:59.340 --> 00:32:00.588 metabolomics and obviously rely  
NOTE Confidence: 0.7700431  
00:32:00.588 --> 00:32:02.148 increasingly on a growing number  
NOTE Confidence: 0.7700431  
00:32:02.148 --> 00:32:03.859 of collaborations with industry,  
NOTE Confidence: 0.7700431  
00:32:03.860 --> 00:32:06.964 which I think is a really powerful tool.  
NOTE Confidence: 0.7700431  
00:32:06.970 --> 00:32:09.510 To expand our reach.  
NOTE Confidence: 0.7700431  
00:32:09.510 --> 00:32:11.635 I've mentioned before that beyond  
NOTE Confidence: 0.7700431  
00:32:11.635 --> 00:32:14.259 our extraordinary success as an R1  
NOTE Confidence: 0.7700431  
00:32:14.259 --> 00:32:16.839 funded shop with very talented individuals,  
NOTE Confidence: 0.7700431  
00:32:16.840 --> 00:32:19.366 we need to expand our team  
NOTE Confidence: 0.7700431



00:32:19.366 --> 00:32:21.580 science where we need more.  
NOTE Confidence: 0.7700431

00:32:21.580 --> 00:32:23.300 P grants you grants.  
NOTE Confidence: 0.7700431

00:32:23.300 --> 00:32:24.160 We invited.  
NOTE Confidence: 0.7700431

00:32:24.160 --> 00:32:25.024 Ned Sharpless,  
NOTE Confidence: 0.7700431

00:32:25.024 --> 00:32:26.320 the NCI director,  
NOTE Confidence: 0.7700431

00:32:26.320 --> 00:32:30.199 to do a town Hall with us last fall,  
NOTE Confidence: 0.7700431

00:32:30.200 --> 00:32:31.490 and we asked,  
NOTE Confidence: 0.7700431

00:32:31.490 --> 00:32:32.780 Ned, you know,  
NOTE Confidence: 0.7700431

00:32:32.780 --> 00:32:35.608 what is the take of the NCI  
NOTE Confidence: 0.7700431

00:32:35.608 --> 00:32:37.530 on program project grants?  
NOTE Confidence: 0.7700431

00:32:37.530 --> 00:32:40.218 And Ned admitted that the reputation?  
NOTE Confidence: 0.7700431

00:32:40.220 --> 00:32:42.458 Was that the NCI was not  
NOTE Confidence: 0.7700431

00:32:42.458 --> 00:32:43.950 supportive of these grants,  
NOTE Confidence: 0.7700431

00:32:43.950 --> 00:32:46.926 but he he disabused us of that notion.  
NOTE Confidence: 0.7700431

00:32:46.930 --> 00:32:49.826 Said in fact they are looking to expand  
NOTE Confidence: 0.7700431

00:32:49.826 --> 00:32:52.529 program project grants and so we've launched.

NOTE Confidence: 0.7700431

00:32:52.530 --> 00:32:53.589 As you know,

NOTE Confidence: 0.7700431

00:32:53.589 --> 00:32:55.707 the team Science awards the Team

NOTE Confidence: 0.7700431

00:32:55.707 --> 00:32:57.706 Challenge Awards to build new teams

NOTE Confidence: 0.7700431

00:32:57.706 --> 00:33:00.221 focused on a research a pivotal research

NOTE Confidence: 0.7700431

00:33:00.221 --> 00:33:01.969 priority beyond providing funding

NOTE Confidence: 0.7700431

00:33:01.969 --> 00:33:04.496 with Don Wynn and Gary Hunnicutt,

NOTE Confidence: 0.7700431

00:33:04.496 --> 00:33:06.824 we want to provide the expertise

NOTE Confidence: 0.7700431

00:33:06.824 --> 00:33:08.939 and staffing to help these teams.

NOTE Confidence: 0.7700431

00:33:08.940 --> 00:33:10.584 These teams totally work

NOTE Confidence: 0.7700431

00:33:10.584 --> 00:33:12.228 to a tangible outcome.

NOTE Confidence: 0.7700431

00:33:12.230 --> 00:33:15.713 Of a successful P grant you Grant last year,

NOTE Confidence: 0.7700431

00:33:15.720 --> 00:33:17.928 we funded five teams focused on

NOTE Confidence: 0.7700431

00:33:17.928 --> 00:33:19.990 these five very important domains.

NOTE Confidence: 0.7700431

00:33:19.990 --> 00:33:22.706 Shortly we will be announcing a series

NOTE Confidence: 0.7700431

00:33:22.706 --> 00:33:25.463 of foreign war new grants that we

NOTE Confidence: 0.7700431

00:33:25.463 --> 00:33:27.743 are in the process of supporting,  
NOTE Confidence: 0.8688242

00:33:27.750 --> 00:33:30.264 and I think this will continue  
NOTE Confidence: 0.8688242

00:33:30.264 --> 00:33:32.880 to advance our efforts to expand  
NOTE Confidence: 0.8688242

00:33:32.880 --> 00:33:35.015 the important element of team  
NOTE Confidence: 0.8688242

00:33:35.015 --> 00:33:37.489 science in our Cancer Center.  
NOTE Confidence: 0.8688242

00:33:37.490 --> 00:33:39.752 One team that isn't necessary part  
NOTE Confidence: 0.8688242

00:33:39.752 --> 00:33:41.990 of the current funding portfolio,  
NOTE Confidence: 0.8688242

00:33:41.990 --> 00:33:44.072 it's doing great work focused on  
NOTE Confidence: 0.8688242

00:33:44.072 --> 00:33:46.047 this sort of extremely challenging  
NOTE Confidence: 0.8688242

00:33:46.047 --> 00:33:48.119 disease of pancreatic cancer.  
NOTE Confidence: 0.8688242

00:33:48.120 --> 00:33:49.784 Mandar Muzumdar Luis Escobar.  
NOTE Confidence: 0.8688242

00:33:49.784 --> 00:33:52.675 Hoyo Spam Koons in her role as  
NOTE Confidence: 0.8688242

00:33:52.675 --> 00:33:54.922 the new GI leader and many others  
NOTE Confidence: 0.8688242

00:33:54.922 --> 00:33:57.606 are now pulling together a group  
NOTE Confidence: 0.8688242

00:33:57.606 --> 00:33:59.574 focused on pancreatic cancer.  
NOTE Confidence: 0.8688242

00:33:59.580 --> 00:34:00.384 The group,

NOTE Confidence: 0.8688242

00:34:00.384 --> 00:34:02.796 in a recent cell publication developed

NOTE Confidence: 0.8688242

00:34:02.796 --> 00:34:05.300 a novel mouse model of obesity,

NOTE Confidence: 0.8688242

00:34:05.300 --> 00:34:07.350 which drives pancreatic cancer development.

NOTE Confidence: 0.8688242

00:34:07.350 --> 00:34:11.346 In these care ask mutated mass who are also.

NOTE Confidence: 0.8688242

00:34:11.350 --> 00:34:14.490 Mutated or developing mutation to

NOTE Confidence: 0.8688242

00:34:14.490 --> 00:34:17.630 increase caloric intake with the

NOTE Confidence: 0.8688242

00:34:17.734 --> 00:34:21.449 development of profound development of.

NOTE Confidence: 0.8688242

00:34:21.450 --> 00:34:23.018 Pancreatic cancers in these

NOTE Confidence: 0.8688242

00:34:23.018 --> 00:34:24.194 rats mutated bottles.

NOTE Confidence: 0.8688242

00:34:24.200 --> 00:34:25.768 They also discovered that

NOTE Confidence: 0.8688242

00:34:25.768 --> 00:34:26.944 with caloric restriction,

NOTE Confidence: 0.8688242

00:34:26.950 --> 00:34:29.308 the tumor burden is dramatically reduced,

NOTE Confidence: 0.8688242

00:34:29.310 --> 00:34:31.280 suggesting the importance of of

NOTE Confidence: 0.8688242

00:34:31.280 --> 00:34:33.630 calorie restriction at the same time,

NOTE Confidence: 0.8688242

00:34:33.630 --> 00:34:36.680 Mandar and his team have shown that it is the

NOTE Confidence: 0.8688242

00:34:36.750 --> 00:34:39.530 expression of colas assignment cholecyst,  
NOTE Confidence: 0.8688242

00:34:39.530 --> 00:34:42.162 a kind, and in response to obesity  
NOTE Confidence: 0.8688242

00:34:42.162 --> 00:34:44.239 that seems to be driving.  
NOTE Confidence: 0.8688242

00:34:44.240 --> 00:34:45.990 This are really important area  
NOTE Confidence: 0.8688242

00:34:45.990 --> 00:34:47.740 of not only of understanding  
NOTE Confidence: 0.8688242

00:34:47.805 --> 00:34:49.350 pancreatic cancer biology,  
NOTE Confidence: 0.8688242

00:34:49.350 --> 00:34:51.430 but understanding how will be.  
NOTE Confidence: 0.8688242

00:34:51.430 --> 00:34:52.975 Listening drives tumorigenesis  
NOTE Confidence: 0.8688242

00:34:52.975 --> 00:34:56.580 Louisa and her work in her lab  
NOTE Confidence: 0.8688242

00:34:56.666 --> 00:34:59.954 have identified that a P53 hotspot  
NOTE Confidence: 0.8688242

00:34:59.954 --> 00:35:02.754 mutation drive splicing events in  
NOTE Confidence: 0.8688242

00:35:02.754 --> 00:35:05.844 RNA binding proteins such that it  
NOTE Confidence: 0.8688242

00:35:05.844 --> 00:35:07.806 actually maximizes TERAS activation.  
NOTE Confidence: 0.8688242

00:35:07.806 --> 00:35:09.886 Suggesting that efforts looking at  
NOTE Confidence: 0.8688242

00:35:09.886 --> 00:35:12.609 RNA splicing in these tumors may  
NOTE Confidence: 0.8688242

00:35:12.609 --> 00:35:14.593 actually fundamentally improve the

NOTE Confidence: 0.8688242

00:35:14.593 --> 00:35:17.070 therapeutic landscape of pancreatic cancer.

NOTE Confidence: 0.8688242

00:35:17.070 --> 00:35:18.710 Two really important efforts,

NOTE Confidence: 0.8688242

00:35:18.710 --> 00:35:21.603 and it's really with great pride that

NOTE Confidence: 0.8688242

00:35:21.603 --> 00:35:23.787 we recognize that both Mandar and

NOTE Confidence: 0.8688242

00:35:23.787 --> 00:35:26.069 Louisa were just recently awarded.

NOTE Confidence: 0.8688242

00:35:26.070 --> 00:35:27.762 Damon Runyon innovator awards.

NOTE Confidence: 0.8688242

00:35:27.762 --> 00:35:30.740 The other aspect of this is that

NOTE Confidence: 0.8688242

00:35:30.740 --> 00:35:32.196 on the obesity side,

NOTE Confidence: 0.8688242

00:35:32.200 --> 00:35:34.504 it really reflects the work that

NOTE Confidence: 0.8688242

00:35:34.504 --> 00:35:37.038 Melinda Irwin and our teams and

NOTE Confidence: 0.8688242

00:35:37.038 --> 00:35:38.886 population science are doing.

NOTE Confidence: 0.8688242

00:35:38.890 --> 00:35:40.950 With the obesity working Group,

NOTE Confidence: 0.8688242

00:35:40.950 --> 00:35:42.882 bringing together individuals really

NOTE Confidence: 0.8688242

00:35:42.882 --> 00:35:45.297 across various research domains to

NOTE Confidence: 0.8688242

00:35:45.297 --> 00:35:48.006 look at this fundamental problem in

NOTE Confidence: 0.8688242

00:35:48.006 --> 00:35:50.166 cancer biology and cancer prevention.

NOTE Confidence: 0.8688242

00:35:50.170 --> 00:35:52.456 We're obviously keyed in on the

NOTE Confidence: 0.8688242

00:35:52.456 --> 00:35:54.917 importance of education on supporting our

NOTE Confidence: 0.8688242

00:35:54.917 --> 00:35:57.527 trainees and junior faculty and staff.

NOTE Confidence: 0.8688242

00:35:57.530 --> 00:36:00.267 We have an expanded number of T32

NOTE Confidence: 0.8688242

00:36:00.267 --> 00:36:02.307 grants training grants that hairy

NOTE Confidence: 0.8688242

00:36:02.307 --> 00:36:04.297 cougar David Stern and others

NOTE Confidence: 0.8688242

00:36:04.297 --> 00:36:06.120 have been moving forward,

NOTE Confidence: 0.8688242

00:36:06.120 --> 00:36:08.199 including a new T32 and him on

NOTE Confidence: 0.8688242

00:36:08.199 --> 00:36:10.916 a T32 in cancer prevention that

NOTE Confidence: 0.8688242

00:36:10.916 --> 00:36:12.665 Melinda Irwin launched.

NOTE Confidence: 0.8688242

00:36:12.670 --> 00:36:15.218 We're so proud of the work that

NOTE Confidence: 0.8688242

00:36:15.218 --> 00:36:18.665 offered Lee is doing as our new heme

NOTE Confidence: 0.8688242

00:36:18.665 --> 00:36:20.432 ONC Fellowship director, succeeding.

NOTE Confidence: 0.8688242

00:36:20.432 --> 00:36:22.844 Joe Lacey and her great work,

NOTE Confidence: 0.8688242

00:36:22.850 --> 00:36:24.840 and we're continuing to advance

NOTE Confidence: 0.8688242

00:36:24.840 --> 00:36:27.288 and expand those efforts with new

NOTE Confidence: 0.8688242

00:36:27.288 --> 00:36:29.213 gifts to support training programs

NOTE Confidence: 0.8688242

00:36:29.213 --> 00:36:31.940 beyond the work that the De Luca

NOTE Confidence: 0.8688242

00:36:31.940 --> 00:36:33.800 Foundation is providing are nursing

NOTE Confidence: 0.8688242

00:36:33.800 --> 00:36:36.326 and other services to expand

NOTE Confidence: 0.8688242

00:36:36.326 --> 00:36:38.694 education in those domains.

NOTE Confidence: 0.8688242

00:36:38.700 --> 00:36:40.256 Prior to the pandemic,

NOTE Confidence: 0.8688242

00:36:40.256 --> 00:36:42.201 we recognize the importance of

NOTE Confidence: 0.8688242

00:36:42.201 --> 00:36:44.245 community outreach that is ensuring

NOTE Confidence: 0.8688242

00:36:44.245 --> 00:36:46.225 HealthEquity across the domain that

NOTE Confidence: 0.8688242

00:36:46.225 --> 00:36:48.981 we care for the regions are catchment

NOTE Confidence: 0.8688242

00:36:48.981 --> 00:36:50.891 area across Connecticut and beyond,

NOTE Confidence: 0.8688242

00:36:50.891 --> 00:36:53.488 and we were very fortunate to recruit

NOTE Confidence: 0.8688242

00:36:53.488 --> 00:36:55.600 Marcella Nunez Smith to be our

NOTE Confidence: 0.8688242

00:36:55.600 --> 00:36:57.562 inaugural director for the Center for

NOTE Confidence: 0.8688242



00:36:57.630 --> 00:36:59.978 Community Engagement and HealthEquity,

NOTE Confidence: 0.8688242

00:36:59.980 --> 00:37:02.146 as well as our Chief Health

NOTE Confidence: 0.8688242

00:37:02.146 --> 00:37:03.590 HealthEquity Officer for Smilow

NOTE Confidence: 0.8646872

00:37:03.658 --> 00:37:04.700 Cancer hospitals.

NOTE Confidence: 0.8646872

00:37:04.700 --> 00:37:06.372 Marcel, as you know,

NOTE Confidence: 0.8646872

00:37:06.372 --> 00:37:08.044 has had an extraordinary

NOTE Confidence: 0.8646872

00:37:08.044 --> 00:37:09.780 history in this space.

NOTE Confidence: 0.8646872

00:37:09.780 --> 00:37:11.256 Being equity HealthEquity Research,

NOTE Confidence: 0.8646872

00:37:11.256 --> 00:37:13.101 Ann is doing an extraordinary

NOTE Confidence: 0.8646872

00:37:13.101 --> 00:37:14.810 job as our inaugural edaran.

NOTE Confidence: 0.8646872

00:37:14.810 --> 00:37:16.600 Simultaneously as you all know,

NOTE Confidence: 0.8646872

00:37:16.600 --> 00:37:18.760 Marcela is splitting her time 50%

NOTE Confidence: 0.8646872

00:37:18.760 --> 00:37:21.624 with us in the Cancer Center and 50%

NOTE Confidence: 0.8646872

00:37:21.630 --> 00:37:24.024 as the leader for the White House

NOTE Confidence: 0.8646872

00:37:24.024 --> 00:37:26.214 Task Force and HealthEquity and I

NOTE Confidence: 0.8646872

00:37:26.214 --> 00:37:28.755 think in terms of our ability to

NOTE Confidence: 0.8646872

00:37:28.834 --> 00:37:31.326 not impact not only impact the care

NOTE Confidence: 0.8646872

00:37:31.326 --> 00:37:33.477 of patients in our Cancer Center,

NOTE Confidence: 0.8646872

00:37:33.477 --> 00:37:35.990 but to impact policy nationally and globally.

NOTE Confidence: 0.8646872

00:37:35.990 --> 00:37:37.398 This is truly powerful,

NOTE Confidence: 0.8646872

00:37:37.398 --> 00:37:39.954 and we're so proud of the work

NOTE Confidence: 0.8646872

00:37:39.954 --> 00:37:41.809 and grateful for the work.

NOTE Confidence: 0.8646872

00:37:41.810 --> 00:37:44.528 That Marcella is doing that Marcella

NOTE Confidence: 0.8646872

00:37:44.528 --> 00:37:48.091 and the team are really doing really

NOTE Confidence: 0.8646872

00:37:48.091 --> 00:37:50.866 advancing this cause dramatically a

NOTE Confidence: 0.8646872

00:37:50.866 --> 00:37:54.457 number of individuals as you see here,

NOTE Confidence: 0.8646872

00:37:54.460 --> 00:37:55.978 focused on informatics,

NOTE Confidence: 0.8646872

00:37:55.978 --> 00:37:56.990 community engagement,

NOTE Confidence: 0.8646872

00:37:56.990 --> 00:37:58.390 screening, prevention,

NOTE Confidence: 0.8646872

00:37:58.390 --> 00:38:00.490 clinical trial participation.

NOTE Confidence: 0.8646872

00:38:00.490 --> 00:38:02.560 To really have the full spectrum

NOTE Confidence: 0.8646872

00:38:02.560 --> 00:38:05.512 of what we need to do in community  
NOTE Confidence: 0.8646872

00:38:05.512 --> 00:38:07.387 engagement at the same time,  
NOTE Confidence: 0.8646872

00:38:07.390 --> 00:38:09.670 we're making sure that every disease  
NOTE Confidence: 0.8646872

00:38:09.670 --> 00:38:11.968 center in every research program has  
NOTE Confidence: 0.8646872

00:38:11.968 --> 00:38:14.098 a representative so that we really  
NOTE Confidence: 0.8646872

00:38:14.098 --> 00:38:16.596 are always thinking about our advances  
NOTE Confidence: 0.8646872

00:38:16.596 --> 00:38:19.176 in community engagement and and outreach.  
NOTE Confidence: 0.8646872

00:38:19.180 --> 00:38:20.341 We also recognize  
NOTE Confidence: 0.8646872

00:38:20.341 --> 00:38:21.889 particularly this past year,  
NOTE Confidence: 0.8646872

00:38:21.890 --> 00:38:23.438 the importance of diversity,  
NOTE Confidence: 0.8646872

00:38:23.438 --> 00:38:24.599 equity and inclusion,  
NOTE Confidence: 0.8646872

00:38:24.600 --> 00:38:27.309 and I want to thank hairy Cougar,  
NOTE Confidence: 0.8646872

00:38:27.310 --> 00:38:28.854 Kevin Billingsley and Aaron  
NOTE Confidence: 0.8646872

00:38:28.854 --> 00:38:30.398 Lattimore for their work,  
NOTE Confidence: 0.8646872

00:38:30.400 --> 00:38:32.746 which started before the pandemic on  
NOTE Confidence: 0.8646872

00:38:32.746 --> 00:38:35.049 the diversity and Inclusion Task Force.

NOTE Confidence: 0.8646872

00:38:35.050 --> 00:38:36.850 They identified very appropriately the

NOTE Confidence: 0.8646872

00:38:36.850 --> 00:38:39.544 need for a new associate can center

NOTE Confidence: 0.8646872

00:38:39.544 --> 00:38:41.624 director for diversity equity inclusion,

NOTE Confidence: 0.8646872

00:38:41.630 --> 00:38:43.946 and I'm very optimistic that in

NOTE Confidence: 0.8646872

00:38:43.946 --> 00:38:46.184 the coming days, if not weeks,

NOTE Confidence: 0.8646872

00:38:46.184 --> 00:38:49.430 we will be announcing our in Oracle director.

NOTE Confidence: 0.8646872

00:38:49.430 --> 00:38:52.188 And the launch of this expanded program

NOTE Confidence: 0.8646872

00:38:52.188 --> 00:38:55.281 to build in greater diversity equity

NOTE Confidence: 0.8646872

00:38:55.281 --> 00:38:58.326 inclusion across our entire workforce.

NOTE Confidence: 0.8646872

00:38:58.330 --> 00:38:59.398 Beyond everything else,

NOTE Confidence: 0.8646872

00:38:59.398 --> 00:39:02.350 it's important that we do this in a

NOTE Confidence: 0.8646872

00:39:02.350 --> 00:39:04.325 way that is financially sustainable,

NOTE Confidence: 0.8646872

00:39:04.330 --> 00:39:06.731 and I think this has been a

NOTE Confidence: 0.8646872

00:39:06.731 --> 00:39:08.460 challenging year with finances,

NOTE Confidence: 0.8646872

00:39:08.460 --> 00:39:11.260 but we have continued to invest in our

NOTE Confidence: 0.8646872

00:39:11.260 --> 00:39:13.330 programs beyond pursuing new grants,  
NOTE Confidence: 0.8646872

00:39:13.330 --> 00:39:16.330 doing our best to monitor our our efforts.  
NOTE Confidence: 0.8646872

00:39:16.330 --> 00:39:18.226 We have to always think about  
NOTE Confidence: 0.8646872

00:39:18.226 --> 00:39:20.460 how do we expand philanthropy.  
NOTE Confidence: 0.8646872

00:39:20.460 --> 00:39:23.460 And we've had a number of successes here,  
NOTE Confidence: 0.8646872

00:39:23.460 --> 00:39:25.330 most notably the DeLuca gift,  
NOTE Confidence: 0.8646872

00:39:25.330 --> 00:39:28.746 Liz De Luca, and the De Luca Foundation.  
NOTE Confidence: 0.8646872

00:39:28.750 --> 00:39:30.916 Launching the Delucas Center for Innovation,  
NOTE Confidence: 0.8646872

00:39:30.920 --> 00:39:31.728 Haematological research.  
NOTE Confidence: 0.8646872

00:39:31.728 --> 00:39:32.536 Stephanie Allyne,  
NOTE Confidence: 0.8646872

00:39:32.536 --> 00:39:34.556 who was recently appointed as  
NOTE Confidence: 0.8646872

00:39:34.556 --> 00:39:36.550 our Chief of Hematology and Art  
NOTE Confidence: 0.8646872

00:39:36.550 --> 00:39:37.778 Director for the Center,  
NOTE Confidence: 0.8646872

00:39:37.780 --> 00:39:40.230 is working with our all of our  
NOTE Confidence: 0.8646872

00:39:40.230 --> 00:39:41.714 investigators to advance innovation  
NOTE Confidence: 0.8646872

00:39:41.714 --> 00:39:43.928 through the support of the center

NOTE Confidence: 0.8646872

00:39:43.928 --> 00:39:46.136 to expand the reach of people

NOTE Confidence: 0.8646872

00:39:46.136 --> 00:39:47.516 working in this space,

NOTE Confidence: 0.8646872

00:39:47.520 --> 00:39:49.650 to support trainees and junior faculty

NOTE Confidence: 0.8646872

00:39:49.650 --> 00:39:51.828 with the number of training grants

NOTE Confidence: 0.8646872

00:39:51.828 --> 00:39:54.264 and to build an infrastructure to how

NOTE Confidence: 0.8646872

00:39:54.264 --> 00:39:56.547 we collect samples in this space.

NOTE Confidence: 0.8646872

00:39:56.550 --> 00:39:59.898 And Moreover, how do we innovate in terms of.

NOTE Confidence: 0.8646872

00:39:59.900 --> 00:40:03.220 Sam And molecular annotation.

NOTE Confidence: 0.8646872

00:40:03.220 --> 00:40:05.876 I'm pleased to announce a very recent gift,

NOTE Confidence: 0.8646872

00:40:05.880 --> 00:40:07.890 which is Louis Shanavia or the

NOTE Confidence: 0.8646872

00:40:07.890 --> 00:40:10.125 chair of our Cancer Center Advisory

NOTE Confidence: 0.8646872

00:40:10.125 --> 00:40:11.777 Board and his family.

NOTE Confidence: 0.8646872

00:40:11.780 --> 00:40:13.898 Louis and Debbie have recently enabled

NOTE Confidence: 0.8646872

00:40:13.898 --> 00:40:16.060 the chandelier family Brain Tumor Center.

NOTE Confidence: 0.8646872

00:40:16.060 --> 00:40:17.850 Given Louise longstanding commitment to

NOTE Confidence: 0.8646872

00:40:17.850 --> 00:40:20.046 our Cancer Center are really exciting  
NOTE Confidence: 0.8646872

00:40:20.046 --> 00:40:22.489 program that will innovate in clinical care,  
NOTE Confidence: 0.8320744

00:40:22.490 --> 00:40:23.878 scientific research, clinical trials,  
NOTE Confidence: 0.8320744

00:40:23.878 --> 00:40:25.960 and new therapies for it really  
NOTE Confidence: 0.8320744

00:40:26.015 --> 00:40:28.030 important area, namely brain tumors.  
NOTE Confidence: 0.8320744

00:40:28.030 --> 00:40:30.970 And these and other gifts as they  
NOTE Confidence: 0.8320744

00:40:31.048 --> 00:40:33.274 come in is going to be critical  
NOTE Confidence: 0.8320744

00:40:33.274 --> 00:40:35.868 for us to advance the mission.  
NOTE Confidence: 0.8320744

00:40:35.870 --> 00:40:37.762 When we started 2020,  
NOTE Confidence: 0.8320744

00:40:37.762 --> 00:40:40.127 just prior to the pandemic,  
NOTE Confidence: 0.8320744

00:40:40.130 --> 00:40:43.106 you all know we were about to start  
NOTE Confidence: 0.8320744

00:40:43.106 --> 00:40:45.579 our first enterprise wide Yale  
NOTE Confidence: 0.8320744

00:40:45.579 --> 00:40:48.855 Smilow strategic plan that was sadly  
NOTE Confidence: 0.8320744

00:40:48.855 --> 00:40:51.480 derailed because of the pandemic,  
NOTE Confidence: 0.8320744

00:40:51.480 --> 00:40:54.840 but in fact we will pick it up and in  
NOTE Confidence: 0.8320744

00:40:54.934 --> 00:40:58.569 the meantime our transformation efforts.

NOTE Confidence: 0.8320744

00:40:58.570 --> 00:41:01.678 A lot of really important near term

NOTE Confidence: 0.8320744

00:41:01.678 --> 00:41:04.250 efforts to improve clinical care,

NOTE Confidence: 0.8320744

00:41:04.250 --> 00:41:05.660 research, education, outreach.

NOTE Confidence: 0.8320744

00:41:05.660 --> 00:41:06.962 And diversity, inclusion,

NOTE Confidence: 0.8320744

00:41:06.962 --> 00:41:09.496 and all of these things ongoing continuing,

NOTE Confidence: 0.8320744

00:41:09.500 --> 00:41:12.686 and to really making a difference.

NOTE Confidence: 0.8320744

00:41:12.690 --> 00:41:14.230 You know, so in some,

NOTE Confidence: 0.8320744

00:41:14.230 --> 00:41:16.774 I think that we've had an amazing year

NOTE Confidence: 0.8320744

00:41:16.774 --> 00:41:19.468 and we have so much to be proud of.

NOTE Confidence: 0.8320744

00:41:19.470 --> 00:41:21.010 Certainly opportunities and challenges ahead.

NOTE Confidence: 0.8320744

00:41:21.010 --> 00:41:23.138 This is what we know in a career

NOTE Confidence: 0.8320744

00:41:23.138 --> 00:41:25.319 in Cancer Research and cancer care,

NOTE Confidence: 0.8320744

00:41:25.320 --> 00:41:28.408 but one that we're always ready to meet.

NOTE Confidence: 0.8320744

00:41:28.410 --> 00:41:29.914 Our clinical enterprise continues

NOTE Confidence: 0.8320744

00:41:29.914 --> 00:41:32.170 to grow despite the pandemic an

NOTE Confidence: 0.8320744



00:41:32.229 --> 00:41:34.275 we're launching a new disease center  
NOTE Confidence: 0.8320744

00:41:34.275 --> 00:41:36.607 model that will enable even greater  
NOTE Confidence: 0.8320744

00:41:36.607 --> 00:41:38.419 opportunities or research funding,  
NOTE Confidence: 0.8320744

00:41:38.420 --> 00:41:39.812 hit a new record.  
NOTE Confidence: 0.8320744

00:41:39.812 --> 00:41:41.900 Our publications are at the highest  
NOTE Confidence: 0.8320744

00:41:41.970 --> 00:41:44.497 they've been in terms of high profile  
NOTE Confidence: 0.8320744

00:41:44.497 --> 00:41:46.979 journals where it continuing to redouble  
NOTE Confidence: 0.8320744

00:41:46.979 --> 00:41:49.194 our investment in team science.  
NOTE Confidence: 0.8320744

00:41:49.200 --> 00:41:50.964 Four FDA approvals again,  
NOTE Confidence: 0.8320744

00:41:50.964 --> 00:41:53.610 unprecedented a number of new centers  
NOTE Confidence: 0.8320744

00:41:53.680 --> 00:41:56.130 that I think are really going to  
NOTE Confidence: 0.8320744

00:41:56.130 --> 00:41:58.438 enable great work and more to come,  
NOTE Confidence: 0.8320744

00:41:58.440 --> 00:42:00.312 and ultimately, paradigm shifting.  
NOTE Confidence: 0.8320744

00:42:00.312 --> 00:42:02.652 Practice changing and policy influencing  
NOTE Confidence: 0.8320744

00:42:02.652 --> 00:42:04.618 accomplishments across the entire continuum,  
NOTE Confidence: 0.8320744

00:42:04.620 --> 00:42:07.658 and this again an extraordinary year 2020.

NOTE Confidence: 0.8320744

00:42:07.660 --> 00:42:09.830 How did we get here?

NOTE Confidence: 0.8320744

00:42:09.830 --> 00:42:11.654 Well, as I said,

NOTE Confidence: 0.8320744

00:42:11.654 --> 00:42:15.240 we got here because of the people.

NOTE Confidence: 0.8320744

00:42:15.240 --> 00:42:18.110 And I can tell you I am just so proud

NOTE Confidence: 0.8320744

00:42:18.190 --> 00:42:21.445 of everything that everyone has done here.

NOTE Confidence: 0.8320744

00:42:21.450 --> 00:42:23.406 It has been my profound privilege

NOTE Confidence: 0.8320744

00:42:23.406 --> 00:42:25.829 to be part of this community.

NOTE Confidence: 0.8320744

00:42:25.830 --> 00:42:28.259 I'm I'm so grateful for what you've

NOTE Confidence: 0.8320744

00:42:28.259 --> 00:42:30.874 done and what you continue to do

NOTE Confidence: 0.8320744

00:42:30.874 --> 00:42:33.124 and whether I'm here or elsewhere.

NOTE Confidence: 0.8320744

00:42:33.130 --> 00:42:36.406 I will always feel a part of this community.

NOTE Confidence: 0.8320744

00:42:36.410 --> 00:42:39.242 It will always be part of my heart

NOTE Confidence: 0.8320744

00:42:39.242 --> 00:42:41.804 and and I'm just thank you for

NOTE Confidence: 0.8320744

00:42:41.804 --> 00:42:44.080 for all of this and more,

NOTE Confidence: 0.8320744

00:42:44.080 --> 00:42:46.690 let me stop here and.

NOTE Confidence: 0.8320744

00:42:46.690 --> 00:42:48.517 And open it up to any questions.  
NOTE Confidence: 0.83599824

00:43:00.800 --> 00:43:03.292 So I see one question, which is,  
NOTE Confidence: 0.83599824

00:43:03.292 --> 00:43:05.574 what are the metrics that need to  
NOTE Confidence: 0.83599824

00:43:05.574 --> 00:43:08.317 be met in order to bring covid units  
NOTE Confidence: 0.83599824

00:43:08.317 --> 00:43:10.740 back to their original occasions.  
NOTE Confidence: 0.83599824

00:43:10.740 --> 00:43:12.948 So I, Kathleen, I think that's  
NOTE Confidence: 0.83599824

00:43:12.948 --> 00:43:14.787 a really good question. Namely,  
NOTE Confidence: 0.83599824

00:43:14.787 --> 00:43:17.723 you know we are optimistic that we will.  
NOTE Confidence: 0.83599824

00:43:17.730 --> 00:43:20.666 We've gotten back to most of our floors,  
NOTE Confidence: 0.83599824

00:43:20.670 --> 00:43:23.436 although we still need to regain.  
NOTE Confidence: 0.83599824

00:43:23.440 --> 00:43:26.635 NP1 and NP15, and I think, as we see,  
NOTE Confidence: 0.83599824

00:43:26.635 --> 00:43:29.120 light at the end of this tunnel,  
NOTE Confidence: 0.83599824

00:43:29.120 --> 00:43:31.250 with the vaccine and other things,  
NOTE Confidence: 0.83599824

00:43:31.250 --> 00:43:33.700 I think we can anticipate as this  
NOTE Confidence: 0.83599824

00:43:33.700 --> 00:43:36.579 year goes on to get that space back.  
NOTE Confidence: 0.83599824

00:43:36.580 --> 00:43:39.058 There obviously, still using the 15th floor,

NOTE Confidence: 0.83599824

00:43:39.060 --> 00:43:41.615 but we are committed to getting our

NOTE Confidence: 0.83599824

00:43:41.615 --> 00:43:44.027 space back and at the same time,

NOTE Confidence: 0.83599824

00:43:44.030 --> 00:43:47.306 using this as an opportunity to.

NOTE Confidence: 0.83599824

00:43:47.310 --> 00:43:49.886 Figure out how we can do it better,

NOTE Confidence: 0.83599824

00:43:49.890 --> 00:43:51.888 but we appreciate Kathleen you and

NOTE Confidence: 0.83599824

00:43:51.888 --> 00:43:54.213 everyone in your team doing to enable

NOTE Confidence: 0.83599824

00:43:54.213 --> 00:43:56.376 our ability to provide all this care

NOTE Confidence: 0.83599824

00:43:56.443 --> 00:43:58.285 in the midst of this challenge.

NOTE Confidence: 0.8937537

00:44:00.300 --> 00:44:01.640 You know one other aspect.

NOTE Confidence: 0.8937537

00:44:01.640 --> 00:44:04.151 I well you know in case others have questions

NOTE Confidence: 0.8937537

00:44:04.151 --> 00:44:06.470 that I want to mention is, you know.

NOTE Confidence: 0.8937537

00:44:06.470 --> 00:44:08.900 You know, and I know how

NOTE Confidence: 0.8937537

00:44:08.900 --> 00:44:11.150 exceptional this Cancer Center is,

NOTE Confidence: 0.8937537

00:44:11.150 --> 00:44:14.480 and we want the world to know Renee Gaudet,

NOTE Confidence: 0.8937537

00:44:14.480 --> 00:44:16.670 who is our director, me communications

NOTE Confidence: 0.8937537

00:44:16.670 --> 00:44:19.925 and her team are always doing a really  
NOTE Confidence: 0.8937537

00:44:19.925 --> 00:44:22.511 extraordinary job getting that message out.  
NOTE Confidence: 0.8937537

00:44:22.520 --> 00:44:25.557 In the coming weeks again, there will be  
NOTE Confidence: 0.8937537

00:44:25.557 --> 00:44:29.120 a poll for US news and World reports.  
NOTE Confidence: 0.8937537

00:44:29.120 --> 00:44:31.496 Anobii it really don't want that  
NOTE Confidence: 0.8937537

00:44:31.496 --> 00:44:33.903 publication to be the arbiter of  
NOTE Confidence: 0.8937537

00:44:33.903 --> 00:44:36.153 what is a great Cancer Center.  
NOTE Confidence: 0.8937537

00:44:36.160 --> 00:44:39.288 It is what patients and families look at,  
NOTE Confidence: 0.8937537

00:44:39.290 --> 00:44:42.254 and so you'll probably be seeing  
NOTE Confidence: 0.8937537

00:44:42.254 --> 00:44:45.947 in the next week or two or three.  
NOTE Confidence: 0.8937537

00:44:45.950 --> 00:44:48.362 For those people eligible to vote  
NOTE Confidence: 0.8937537

00:44:48.362 --> 00:44:51.899 is to log on to doximity and vote.  
NOTE Confidence: 0.8937537

00:44:51.900 --> 00:44:53.106 Please do so.  
NOTE Confidence: 0.8937537

00:44:53.106 --> 00:44:55.116 Because let me tell you,  
NOTE Confidence: 0.8937537

00:44:55.120 --> 00:44:57.192 there's things we have to workout in  
NOTE Confidence: 0.8937537

00:44:57.192 --> 00:44:59.659 terms of the mechanics of our ranking.

NOTE Confidence: 0.8937537

00:44:59.660 --> 00:45:02.436 But if we are ranked just on reputation

NOTE Confidence: 0.8937537

00:45:02.436 --> 00:45:04.680 score, where in the 25th of cancer

NOTE Confidence: 0.8937537

00:45:04.680 --> 00:45:06.969 centers we need to maintain that?

NOTE Confidence: 0.8937537

00:45:06.970 --> 00:45:09.746 To do that, we need people to vote.

NOTE Confidence: 0.8937537

00:45:09.750 --> 00:45:11.838 So when you get that email,

NOTE Confidence: 0.8937537

00:45:11.840 --> 00:45:12.761 look for it.

NOTE Confidence: 0.8937537

00:45:12.761 --> 00:45:14.910 It looks like our voting could be

NOTE Confidence: 0.8937537

00:45:14.985 --> 00:45:17.271 more robust in terms of internal

NOTE Confidence: 0.8937537

00:45:17.271 --> 00:45:18.795 people eligible to vote.

NOTE Confidence: 0.8937537

00:45:18.800 --> 00:45:20.882 So please look for that email

NOTE Confidence: 0.8937537

00:45:20.882 --> 00:45:21.923 and please vote.

NOTE Confidence: 0.8740149

00:45:27.440 --> 00:45:30.098 Well, it looks like we're we're.

NOTE Confidence: 0.8740149

00:45:30.100 --> 00:45:32.770 I don't see any more questions.

NOTE Confidence: 0.8740149

00:45:32.770 --> 00:45:34.990 I just want to again.

NOTE Confidence: 0.8740149

00:45:34.990 --> 00:45:37.210 It's will give people back

NOTE Confidence: 0.8740149

00:45:37.210 --> 00:45:39.430 10 minutes before I close.  
NOTE Confidence: 0.8740149

00:45:39.430 --> 00:45:42.500 I just want to say.  
NOTE Confidence: 0.8740149

00:45:42.500 --> 00:45:44.400 You guys are amazing.  
NOTE Confidence: 0.8740149

00:45:44.400 --> 00:45:47.250 This is a phenomenal Cancer Center.  
NOTE Confidence: 0.8740149

00:45:47.250 --> 00:45:50.575 I'm really thankful for what you do.  
NOTE Confidence: 0.8740149

00:45:50.580 --> 00:45:54.101 Be aware how special this place is  
NOTE Confidence: 0.8740149

00:45:54.101 --> 00:45:57.726 and how unique and successful you are  
NOTE Confidence: 0.8740149

00:45:57.726 --> 00:46:01.670 an keep up this great work because.  
NOTE Confidence: 0.8740149

00:46:01.670 --> 00:46:03.488 I'm looking forward to seeing great  
NOTE Confidence: 0.8740149

00:46:03.488 --> 00:46:05.771 things at the Yale Cancer Center and  
NOTE Confidence: 0.8740149

00:46:05.771 --> 00:46:08.130 Smilow Cancer Hospital in the years ahead.  
NOTE Confidence: 0.8740149

00:46:08.130 --> 00:46:10.911 I do want to thank need Ahuja for her  
NOTE Confidence: 0.8740149

00:46:10.911 --> 00:46:13.105 stepping in to be interim director and  
NOTE Confidence: 0.8740149

00:46:13.105 --> 00:46:15.760 I want to thank Rick Edelson who will  
NOTE Confidence: 0.8740149

00:46:15.760 --> 00:46:18.430 be leading the search for the new director.  
NOTE Confidence: 0.8740149

00:46:18.430 --> 00:46:20.870 I know Rick is committed to engaging with

NOTE Confidence: 0.8740149

00:46:20.925 --> 00:46:22.683 people to hear what your perspectives

NOTE Confidence: 0.8740149

00:46:22.683 --> 00:46:25.248 are and to keep that search transparent,

NOTE Confidence: 0.8740149

00:46:25.250 --> 00:46:26.865 and I'm sure we'll get

NOTE Confidence: 0.8740149

00:46:26.865 --> 00:46:28.480 a great person as well.

NOTE Confidence: 0.8740149

00:46:28.480 --> 00:46:31.468 I want to thank Nida who is committed to

NOTE Confidence: 0.8740149

00:46:31.468 --> 00:46:33.779 engaging with all of you and keeping.

NOTE Confidence: 0.8740149

00:46:33.780 --> 00:46:35.292 Forward this great trajectory.

NOTE Confidence: 0.8740149

00:46:35.292 --> 00:46:37.955 So in some thank you all and

NOTE Confidence: 0.8740149

00:46:37.955 --> 00:46:39.899 I please don't be a stranger.

NOTE Confidence: 0.8740149

00:46:39.900 --> 00:46:42.189 Reach out to me and I look

NOTE Confidence: 0.8740149

00:46:42.189 --> 00:46:44.220 forward to seeing great things.

NOTE Confidence: 0.8740149

00:46:44.220 --> 00:46:46.649 Enjoy the rest of the day and

NOTE Confidence: 0.8740149

00:46:46.649 --> 00:46:49.233 thank you all for this great

NOTE Confidence: 0.8740149

00:46:49.233 --> 00:46:51.658 opportunity that you provided me.

NOTE Confidence: 0.8740149

00:46:51.660 --> 00:46:52.310 Take care.